1 Ver.	r. 2025.2	2025 BUD	2025 BUDGET (approved Winter 2025 BOD)				
<sup>2</sup> Rev	v 2/1/2025	REVENUE	EXPENSE	COMMENTS			
-	. OPERATIONS						
4	Headquarters						
5	Administration						
6	Phone/Internet/Printing/Shipping/Postage/Supplies	\$0.00	\$62,200.00				
7 8	Salary/Benefits/Taxes/Payroll Service Bank Fees/CC Fees/PayPal Fees	\$0.00 \$0.00	\$344,600.00 \$27,400.00				
9	Miscellaneous	\$0.00	\$0.00				
10	Member Service Benefits (Tenure Recognition, Awards, Division	\$0.00	ψ0.00				
	Retention, 100% Club, etc.)	\$100.00	\$10,000.00	Up to 50 Division Retention stipends			
11	Administration - Total	\$100.00	\$444,200.00				
12							
13	General HQ						
14	Insurance - General Liability & NMRA Inc. Property	\$12,000.00		Premiums from Regions, Divisions, Clu			
15	HQ Lease (shared with HDM & Library)	\$0.00	\$10,350.00				
16 17	Utilities & Maintenance General HQ - Total	\$0.00 \$12,000.00	\$18,500.00 \$44,850.00				
18		Ψ12,000.00	ψ++,050.00				
19	Headquarters - Total	\$12,100.00	\$489,050.00				
20			*				
22	Global Dues & USA Region Rebates  Dues, Total	and AP). ABC fur \$689,943.00	d and conduct th \$0.00	NMRA programs (member communicati eir own member programs per agreeme			
23	USA Region Rebates	\$0.00	\$23,000.00				
24 25	Officers						
	Officers						
26	President						
27	Travel, Lodging, Per Diem	\$0.00		3-5 USA conventions in one trip			
28	Convention Welcome Reception	\$0.00	\$0.00				
29	Miscellaneous President, Total	\$0.00 \$0.00	\$0.00 \$1,820.00				
30 31	Fresident, Total	φ0.00	\$1,620.00				
32	Vice President						
33	Administers BOD attendance at 11 Region Convention Co expected to cover home region convention at own cost.	verage for Regions not o	covered by Office	r, Director, or Department Head; all are			
34	Travel, Lodging, Per Diem	\$0.00	\$14,355.00				
35	Miscellaneous	\$0.00	\$0.00				
36	Vice President - Total	\$0.00	\$14,355.00				
37	0						
38	Secretary	00.00	0400.00				
39	Shipping/Postage/Supplies Mailed Ballots for Elections	\$0.00 \$0.00	\$100.00	Central District			
10 11	Secretary - Total	\$0.00	\$2,000.00	OGNITAL DISTRICT			
12		ψ0.00	Ψ2,100.00				
13	Chief Financial Officer						
14	Shipping/Postage/Supplies	\$0.00	\$0.00				
15	Travel ( Personnel Reviews & Audit)	\$0.00	\$680.00				
16	Independent Auditor Fee/Tax Preparation (Federal/State)	\$0.00	\$16,000.00				
17	D&O Insurance (NMRA, Inc. Officers/Directors)	\$0.00	\$3,700.00	OH 2 8 TN 2			
18 19	Secretary of State Annual Filing Fees (OH-2, TN-2) Independent Accountant Fees for Journals	\$0.00 \$0.00	\$200.00 \$4,500.00	OH-2 & TN-2			
50	Chief Financial Officer - Total	\$0.00	\$25,080.00				
51		73.20					
52	Officers, Direct - Total	\$0.00	\$43,355.00				
53							
54	Meetings (WINTER/SUMMER)	(Directors, Officers	s, & Department I	Heads)			
55	WINTER BOD MEETING	SPRINGFIELD, M	A. In 2025				
56	Travel, Lodging, Per Diem, Misc.	\$0.00	\$29,440.00				
57	Total, Winter Meeting	\$0.00	\$29,440.00				
58	Summar BOD Masting			NOV/LMI			
59	Summer BOD Meeting Travel, Lodging, Per Diem	\$0.00	\$43,100.00	NOVI, MI			
60 61	Total, Summer Meeting	\$0.00	\$43,100.00				
62	Total, Sammer Westing	ψ0.00	ψ-το, 100.00				
71	Meetings - Total	\$0.00	\$72,540.00				
				t			

Ver. 2025.2		2025 BUDGET (approved Winter 2025 BOD)		
Rev 2/1/2025		REVENUE	EXPENSE	COMMENTS
Officers	& Meetings - Total	\$0.00	\$115,895.00	
N /	alan Camina Danantna anta			
Ivien	nber Service Departments			
K	almbach Memorial Library			
3	CSRM Agreed Support for NMRA Loaned Collection	\$0.00	\$40,000.00	
	Lease at HQ (shared with Admin & HDM)	\$0.00	\$10,250.00	
)	Insurance (HQ & CSRM Collection)	\$0.00	\$6,700.00	
	Surplus Sales/Donations/Misc.	\$500.00	\$100.00	
2 Lib	rary - Total	\$500.00	\$57,050.00	
	and Councel			
<u> </u>	egal Counsel			
5	(Includes estate resolution, copyrights, trademarks, etc.)			
Leg	TM/Patents/Licenses/Fees	\$0.00	\$3,500.00	
	al - Total	\$0.00	\$3,500.00	
N/I	actions 9 Trade Chau			
<u>                                      </u>	eetings & Trade Show			
)				uid Registration & Management Software
				ded by the BOD, all subsequent expense
	Township By By			uding costs at the convention.
	Travel, Lodging, Per Diem TS - Total	\$0.00	\$3,600.00	
	13 - 10lai	\$0.00	\$3,600.00	
	und Paising/Dayalanmant			
<u> </u>	und Raising/Development			
	Includes grants and personal giving	No specific budge	et needed at this ti	me.
D				
P	ublications			
-	Magazine costs covered separately	No specific budge	et needed at this ti	me.
	<u>ducation</u>			
2	Education Manager			
	Education Manager			
	Contest Judges Lunch	\$0.00	\$200.00	
	Education Manager - Total	\$0.00	\$200.00	
5	Achievement Dressen			
	Achievement Program		*	
	Shipping/Postage	\$0.00	\$2,600.00	
	Awards (Printing, Engraving)   Achievement   Program - Total	\$0.00 \$0.00	\$3,000.00 \$5,600.00	
	Achievement i Togram - Total	ψ0.00	ψ5,000.00	
	Annual Contest			
2	Awards	\$225.00	\$2,500.00	
	Travel, Lodging, Per Diem	\$0.00	\$2,500.00	
	Awards Event	\$0.00	\$800.00	
5	Shipping, CC Fees, Equipment/Keys	\$0.00	\$2,000.00	
	Contest - Total	\$225.00	\$12,300.00	
	Modeling With The Masters			
		Region MWTM ev		funded.
	Travel, Lodging, Per Diem	\$0.00	\$8,400.00	
2	Equipment/Hotel	\$0.00	\$500.00	
	Program Cost Registration Fees, CC Fees	\$0.00 \$6,000.00	\$3,100.00 \$180.00	
	MWTM - Total	\$6,000.00	\$12,180.00	
		\$5,555.50	Ţ. <u></u> ,,	
6	Education & Training	No specific budge	et requested at this	s time.
,	Education & Training	\$0.00	\$0.00	· · · · · ·
8		ψ0.00	ψ0.00	
9	SIG Relations	No specific hudge	et requested at his	time.
	Any expenses covered by Department Head	. to appoint budge		<del></del>
1	This expenses service by Department Head			
:		<u> </u>		
och Edi		_budget <u>sageswe</u> t		5/24/20

1 Ver. 2025.	2	2025 BUI	OGET (app	roved Winter 2025 BOD)
2 Rev 2/1/20	025	REVENUE	<u>EXPENSE</u>	COMMENTS
	ARKETING & SOCIAL MEDIA			
36	Marketing & Social Media Consultant Fees	\$0.00	\$51,500.00	
37 38	Travel, Lodging, Per Diem, Misc.	\$0.00		4 Region & 2 National
39	MARKETING PLANS	ψ0.00	ψυ, 120.00	14 Region & 2 National
40	Digital Marketing/PR	\$0.00	\$0.00	
41	Podcast Hosting	\$0.00	\$0.00	
42	Member Surveys	\$0.00	\$5,000.00	
43	You Tube Ads	\$0.00	\$0.00	
44	Social Media	\$0.00	\$0.00	
45	Partnership Program	\$0.00	\$0.00	
46	Special Projects	\$0.00	\$0.00	5 1 16 5 1
47	Re-branding Guide	\$0.00 \$0.00	\$0.00	Funded from Endowment
48 49	90th Anniversary  Marketing Materials/Print Materials	\$0.00	\$2,000.00	
50	Marketing Materials/Film Materials   Marketing Collateral & Promotion (SPRINGFIELD)	\$0.00	\$4,000,00	2023 Springfield Show
51	Print Advertising	ψ0.00	ψ+,000.00	2020 Ophnigheid Onow
52	Clubs & Museums	\$0.00	\$500.00	
53	RMC, MR, MRH, Gazette, Others	\$0.00	\$2,000.00	
54	Sustained Yearly Projects	,,,,,		
55	National MRR Month (contest)	\$0.00	\$300.00	
56	National MRR Month (promotion)	\$0.00	\$0.00	
57	Recruiting & Retention (ALNADIR)	\$0.00	\$10,500.00	
58	Miscellaneous	\$0.00	\$0.00	
	Marketing - Total	\$0.00	\$78,920.00	
60		·		
91	Standards & Conformance			
92	S&C Manager			
93	Shipping/Postage/Supplies	\$0.00	\$1,140.00	
94	S&C Manager - Total	\$0.00	\$1,140.00	
95				
96	DCC Work Group	Attend major show	vs to meet with m	anufacturers
97	Travel, Lodging, Per Diem	\$0.00	\$2,925.00	
98	DCC System Test Device	\$0.00		Work in Electrical committee
99	DCC Decoder Test Devices	\$0.00	\$4,000.00	
00	Equipment/Development	\$0.00	\$1,000.00	
01	DCC Work Group - Total	\$0.00	\$9,625.00	
02				
03	Conformance & Inspection	Attend major show	vs to meet with m	anufacturers
04	Travel, Lodging, Per Diem	\$0.00	\$2,925.00	
05	Equipment	\$0.00		
06	Miscellaneous	\$0.00	\$1,250.00	
07	Product Reviews (Committed)	\$0.00	\$1,500.00	
08	Conformance - Total	\$0.00	\$7,275.00	
09				
10	Mechanical	No specific budge	t needs identified	
11		,		
12				
13	Electrical - LCC/Open LCB	No opposition bearing	t noodo idantific i	
	Lieutituai - Luu/Upett Lub	No specific budge	t needs identified	
14				
15	Modular Standards Group			
16	Product Reviews	\$0.00	\$500.00	
17	Modulars, Total	\$0.00	\$500.00	
8				
9				
20	S&C - Total	\$0.00	\$18,540.00	
20 21		φυ.υυ	ψ10,040.00	
22	Information Technology			
	Information Technology			
23	On-going Support (Licenses, Software, Hardware, Constant Contact,		<del></del>	
	Survey Monkey, Vimeo, Go To Meeting, Servers)	\$0.00	\$34,575.00	
24		ψ0.00	ψο 1,01 0.00	
-	Upgrade Company Store to Web Host (auto-renewal, membership,			
	event registration, donation links)	\$0.00	\$20,000.00	
25	Migrate NMRA archives to Web	\$0.00 budget fo@@eb	\$1,000.00	5/24/2
	IT - Total 2025 nmra		\$55,575.00	

1 Ver	. 2025.2		2025 BUDGET (approved Winter 2025 BOD)			
2 Rev	v 2/1/2025		REVENUE	EXPENSE	COMMENTS	
227						
228	Departments - T	otal	\$6,725.00	\$247,465.00		
229						
230 Ope	erations - Total		\$708,768.00	\$875,410.00	Covered by Non-Dues Programs	
:31						
<b>2</b> .32	NMRA N	MAGAZINE - DIGITAL & PRIN	<u>T</u>			
233		Revenue includes subscription fees and advertising. Expens payments, and delivery costs. Shortfalls covered by Non-Du				
234	TOTAL PU	BLICATIONS	\$465,258.00	\$464,460.00	Self-funded	
235						
236						
3	. NON-	DUES PROGRAMS				
:38	Company Store		\$46,550.00	\$35,602.50		
39	Calendar Project	(USA)	\$50,000.00	\$35,000.00	each October	
40	Address Label P	roject (USA)	\$55,000.00	\$10,500.00	each May	
41		ment Letter (USA)	\$60,000.00		each February	
42	Life Letter (Bequ		\$1,000.00		When appropriate	
43		naged by local groups	\$0.00		Budget to break-even	
44	National Trade S	***	\$165,000.00	. ,	Economy/Tariffs could be negative	
45	General Donatio		\$45,000.00	\$0.00		
46	TRAINFEST (ne	w in 2025)	\$255,500.00		New in 2025, could see deficit	
47	Diamond Club		\$180,048.91		Separate Restricted Funds	
	N DUES PROGRA	MS - TOTAL	\$858,098.91	\$692,651.41		
49						
<sup>50</sup> <b>4</b> .	. INVEST			ends, Expense is Life Fund draw to cover dues and e Fund principle decreases if imbalance occurs.		
51	Investm	ents - Total	\$298,959.00	\$180,500.00		
:52						
53 <b>GR</b>	AND TOTAL - NM	RA	\$2,331,083.91	\$2,213,021.41		
54 <b>SU</b>	RPLUS/(DEFICIT)		\$118,062.50	5.3%	>3% Surplus required by policy	
55						
<sup>256</sup> 5.	HOWE	L DAY MUSEUM				
257	Howell	Day Museum - Total	\$7,111.00	\$26,100.00	Restricted Funds	
258			Shortfall covered	by HDM capital		
259				•		