### JOHNSON, HICKEY & MURCHISON, P.C. 2215 OLAN MILLS DRIVE CHATTANOOGA, TN 37421

NATIONAL MODEL RAILROAD ASSOC. INC. 8414 GULFVIEW DRIVE SODDY DAISY, TN 37379

ENCLOSED ARE THE ORGANIZATION'S 2021 EXEMPT ORGANIZATION RETURNS.

SPECIFIC FILING INSTRUCTIONS ARE AS FOLLOWS.

FORM 990 RETURN:

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2022.

FORM 990-T RETURN:

NO AMOUNT IS DUE ON FORM 990-T.

THIS RETURN HAS BEEN PREPARED FOR ELECTRONIC FILING. IF YOU WISH TO HAVE IT TRANSMITTED ELECTRONICALLY TO THE IRS, PLEASE SIGN, DATE, AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL THEN SUBMIT THE ELECTRONIC RETURN TO THE IRS. DO NOT MAIL A PAPER COPY OF THE RETURN TO THE IRS.

COPIES OF ALL THE RETURNS ARE ENCLOSED FOR YOUR FILES. WE SUGGEST THAT YOU RETAIN THESE COPIES INDEFINITELY.

DEAN KRECH

### \*\*\*\*\* THIS IS NOT A FILEABLE COPY \*\*\*\*\*

# IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning , 2021, and ending

2021, and ending \_\_\_\_\_\_ , 20\_\_\_\_

2021

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

Form 8879-TF

Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

NATIONAL MODEL RAILROAD ASSOC. INC.

23-7250652

EIN or SSN

Name and title of officer or person subject to tax

FRANK J. KOCH TREASURER/CFO

### Part I Type of Return and Return Information

Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

nan oi	ne line in Part I.	,	, ·· <b>,</b>	
1a	Form 990 check here > X	b	Total revenue, if any (Form 990, Part VIII, column (A), line 12)	1b <u>1,323,164</u>
2a	Form 990-EZ check here >	b	Total revenue, if any (Form 990-EZ, line 9)	2b
За	Form 1120-POL check here ▶	b	Total tax (Form 1120-POL, line 22)	3b
4a	Form 990-PF check here >	b	Tax based on investment income (Form 990-PF, Part V, line 5)	4b
5a	Form 8868 check here >	b	Balance due (Form 8868, line 3c)	5b
6a	Form 990-T check here >	b	Total tax (Form 990-T, Part III, line 4)	6b
7a	Form 4720 check here >		Total tax (Form 4720, Part III, line 1)	
8a	Form 5227 check here	b	FMV of assets at end of tax year (Form 5227, Item D)	8b
9a	Form 5330 check here	b	Tax due (Form 5330, Part II, line 19)	9b
10a	Form 8038-CP check here	b	Amount of credit payment requested (Form 8038-CP, Part III, line 22)	10b
Part	II Declaration and Signat	ur	e Authorization of Officer or Person Subject to Tax	
Inder	penalties of perjury, I declare that $oxed{X}$	Ιa	m an officer of the above entity or 🔲 I am a person subject to tax with re	espect to (name
f entit	y)		, (EIN) and that I ha	ve examined a copy of the
omple nterme cknov	ete. I further declare that the amount in ediate service provider, transmitter, or e vledgement of receipt or reason for reje	Pa elec ecti	ules and statements, and, to the best of my knowledge and belief, they are it I above is the amount shown on the copy of the electronic return. I consistence return originator (ERO) to send the return to the IRS and to receive from of the transmission, (b) the reason for any delay in processing the return reason, and its designated Financial Agent to initiate an electronic funds we	ent to allow my rom the IRS <b>(a)</b> an n or refund, and <b>(c)</b> the dat

2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal.

PIN:	check	one	box	only
------	-------	-----	-----	------

X lauthorize JOHNS	ON, HICKEY	& MURCHISON,	P.C.	to enter my PIN	72506
		ERO firm name			Enter five numbers, but do not enter all zeros

as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen.

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ▶ \*\*\*\* THIS IS NOT A FILEABLE COPY \*\*\*\* Date ▶

#### Part III Certification and Authentication

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

62533510464
Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶

# ERO Must Retain This Form - See Instructions Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 8414 GULFVIEW DRIVE return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. SODDY DAISY, TN 37379 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ 01 Form 1041-A 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 JENNY HENDRICKS The books are in the care of ► 8414 GULFVIEW DRIVE - SODDY DAISY, TN 37379 Telephone No. ► 423-892-2846 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this \_\_l. If it is for part of the group, check this box ▶ \_\_\_\_ and attach a list with the names and TINs of all members the extension is for. NOVEMBER 15, 2022 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: ► X calendar year 2021 or \_\_\_ tax year beginning , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return L Change in accounting period

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

any nonrefundable credits. See instructions.

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less

**b** If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Form **8868** (Rev. 1-2022)

За

3b

# EXTENDED TO NOVEMBER 15, 2022

Form **990** 

# Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Inspection

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public

АГ	OI LITE	e 202 i calendar year, or tax year beginning and	enaing		
<b>B</b> C	heck if pplicabl	C Name of organization		D Employer identifi	cation number
	Addre chang	NATIONAL MODEL RAILROAD ASSOC. INC.			
	Name chang	Doing business as		23-72506	52
	Initial return Final return	9414 CIII EVITEW DETVE	Room/suite	E Telephone number 423-892-	
	termin ated			G Gross receipts \$	1,349,663.
	Amen			H(a) Is this a group re	_
	Applic	•		for subordinates	
	pendi	SAME AS C ABOVE		H(b) Are all subordinates i	—
ΙΤ	37-67	empt status: X 501(c)(3) 501(c) ( )	or 527	<b>-1</b>	list. See instructions
		te: NMRA.ORG	01 021	H(c) Group exemption	
		organization: X Corporation Trust Association Other ▶	I Year		A State of legal domicile: TN
	rt I	Summary	<b>L</b> 1001	oriorination, = = = 1	V Clate of logal dofficile. ==1
		Briefly describe the organization's mission or most significant activities: NATI	ONAL 1	MODEL RAILRO	AD
Activities & Governance	•	ASSOCIATION, INC. WAS FOUNDED IN WISCONS	IN IN	1935. ITS P	URPOSE IS
rna		Check this box if the organization discontinued its operations or dispose			
ve				3	9
Ö		Number of independent voting members of the governing body (Part VI, line 1b)			9
Š		Total number of individuals employed in calendar year 2021 (Part V, line 2a)			5
itie		Total number of volunteers (estimate if necessary)		·····	50
ctiv		Total unrelated business revenue from Part VIII, column (C), line 12			77,260.
ď		Net unrelated business taxable income from Form 990-T, Part I, line 11			0.
				Prior Year	Current Year
Φ	8	Contributions and grants (Part VIII, line 1h)		816,335.	821,570.
nue		Program service revenue (Part VIII, line 2g)		292,768.	281,538.
Revenue		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		173,359.	171,975.
æ		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		51,706.	48,081.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		1,334,168.	1,323,164.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
S	15	Salaries other compensation employee benefits (Part IX column (A) lines 5.10)		250,992.	267,602.
Expenses	16a	Professional fundraising fees (Part IX, column (A), line 11e)  Total fundraising expenses (Part IX, column (D), line 25)	·····	0.	0.
tpe	b	Total fundraising expenses (Part IX, column (D), line 25)  221,0	40.		
û		Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		858,723.	944,808.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		1,109,715.	1,212,410.
		Revenue less expenses. Subtract line 18 from line 12		224,453.	110,754.
or		·		eginning of Current Year	End of Year
t Assets or nd Balances	20	Total assets (Part X, line 16)		5,881,840.	6,587,449.
t Ass d Be	21	Total liabilities (Part X, line 26)		355,743.	538,989.
Fun		Net assets or fund balances. Subtract line 21 from line 20		5,526,097.	6,048,460.
Pa	rt II	Signature Block			
Unde	er pena	lties of perjury, I declare that I have examined this return, including accompanying schedule	s and staten	nents, and to the best of m	y knowledge and belief, it is
true,	correc	t, and complete. Declaration of preparer (other than officer) is based on all information of wh	nich prepare	r has any knowledge.	
Sigr	1	Signature of officer		Date	
Her	е	FRANK J. KOCH, TREASURER/CFO			
		Type or print name and title		Data	I DTIN
		Print/Type preparer's name Preparer's signature		Date Check Check	PTIN
Paid		DEAN KRECH		self-employ	
	arer	Firm's name JOHNSON, HICKEY & MURCHISON, P.	٠.	Firm's EIN	62-1046406
use	Only	Firm's address 2215 OLAN MILLS DRIVE		/ 4	22/756 2252
		CHATTANOOGA, TN 37421		Phone no. (4	23)756-0052
Мау	the If	RS discuss this return with the preparer shown above? See instructions			X Yes No

Page 2

Form **990** (2021)

132002 12-09-21

Pa	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>
1	Briefly describe the organization's mission:	ONGTNI TNI
	NATIONAL MODEL RAILROAD ASSOCIATION, INC. WAS FOUNDED IN WISCO	
	1935. ITS PURPOSE IS TO ESTABLISH AND MAINTAIN STANDARDS, PUBL	птри м
	MONTHLY BULLETIN, AND TO INFORM AND SERVE ITS MEMBERSHIP.	
2	Did the organization undertake any significant program services during the year which were not listed on the	Yes X No
	prior Form 990 or 990-EZ?	L Yes L▲ No
_	If "Yes," describe these new services on Schedule O.	Yes X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	∟_Yes L▲ No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total	expenses, and
	revenue, if any, for each program service reported.	205 042
4a	(Code:) (Expenses \$ 699,790. including grants of \$ ) (Revenue \$ NATIONAL MODEL RAILROAD ASSOCIATION ESTABLISHES AND MAINTAINS	205,843.
	STANDARDS, OPERATION OF RESEARCH FACILITIES, AND COMMUNICATION	NS THROUGH
	PUBLICATIONS AND CONVENTIONS.	
		_
4b	(Code:) (Expenses \$	)
4c	(Code:) (Expenses \$ including grants of \$) (Revenue \$)	)
4d	Other program services (Describe on Schedule O.)	
₩u		١
4e	(Expenses \$ including grants of \$ ) (Revenue \$  Total program service expenses ▶ 699,790 •	
ru	rotal program dol vido expended	

# Form 990 (2021) NATIONAL MOD Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?  If "Yes," complete Schedule A	1	х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II.	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i> Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?  If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10		Х
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses	446	х	
12a	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If</i> "Yes," <i>complete Schedule D, Part X</i> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If</i> "Yes," <i>complete</i>	11f	Λ	
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	u		
~	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			77
40	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	-		
	complete Schedule G, Part III	19		Х
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	<b>20</b> a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	<b>20</b> b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	ا ا		. v
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

Form **990** (2021)

# Form 990 (2021) NATIONAL MODEL RAI Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			3,7
•	Schedule J	23		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	24a		x
h	Schedule K. If "No," go to line 25a	24b		<del></del>
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
•	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			l
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			- v
07	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	LI		
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
•	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	32		x
33	Schedule N, Part II  Did the organization own 100% of an entity disregarded as separate from the organization under Regulations	32		<del></del>
00	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		Х
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		<u> </u>
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			<b>.</b>
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization	0.7		X
38	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI  Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?	37		
30		38	Х	
Pa		_ 55		
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	1

# NATIONAL MODEL RAILROAD ASSOC. INC. Statements Regarding Other IRS Filings and Tax Compliance (continued) Part V

					Yes	No
<b>2</b> a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,		_			
	filed for the calendar year ending with or within the year covered by this return	2a	5			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns			2b	Х	
_	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions	S		_	v	
				3a	X	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule			3b	Λ	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		•	4-		X
h	financial account in a foreign country (such as a bank account, securities account, or other financial If "Yes," enter the name of the foreign country	accour	щ?	4a		25
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A	ccount	te (EDAD)			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year?			5b		X
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?			5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the					
	any contributions that were not tax deductible as charitable contributions?			6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contribut					
	were not tax deductible?		-	6b		
7	Organizations that may receive deductible contributions under section 170(c).					
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and set	vices pr	rovided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w	as requ	uired			
	to file Form 8282?			7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d				l
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of			7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contribution of the organization of the property of the organization of the organizatio			7f		Х
g	If the organization received a contribution of qualified intellectual property, did the organization file Formula (1997).			7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
9	sponsoring organization have excess business holdings at any time during the year?  Sponsoring organizations maintaining donor advised funds.			8		
a	Did the agree of a constitution and a great scale of the state of the			9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources. (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form			12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			40		
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
h	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O. Enter the amount of reserves the organization is required to maintain by the states in which the					
b	organization is licensed to issue qualified health plans	13b				
c	Enter the amount of reserves on hand					
14a	Did the organization receive any payments for indoor tanning services during the tax year?			14a		Х
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedu			14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remune					
	excess parachute payment(s) during the year?			15		Х
	If "Yes," see the instructions and file Form 4720, Schedule N.					
16	Is the organization an educational institution subject to the section 4968 excise tax on net investmen	it incon	ne?	16		Х
	If "Yes," complete Form 4720, Schedule O.					
17	$\textbf{Section 501(c)(21) organizations.} \ Did the trust, any disqualified person, or mine operator engage in the trust of the trust of$	any				
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?			17		
	If "Yes," complete Form 6069.					

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year la			110
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or	Ť		
	more members of the governing body?	7a	х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
~	persons other than the governing body?	7b	Х	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
	Each committee with authority to act on behalf of the governing body?	8b	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
·	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
	Total District (This cooling Disequests information about policios not required by the internal resonate codes)		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	X	-110
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
~	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	Х	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
·	on Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
	Other officers or key employees of the organization	15b		Х
_	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
_	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ►TN			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only	) avail	able
	for public inspection. Indicate how you made these available. Check all that apply.		,	-
	X Own website X Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar	id fina	ncial	
	statements available to the public during the tax year.		**	
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	JENNY HENDRICKS - 423-892-2846			
	8414 CITEVIEW DRIVE SODDY DAISY TW 37379			

132007 12-09-21

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organize (A)	(B)				<del>)</del>			(D)	(E)	(F)
Name and title	Average	l		Pos	ition			Reportable	Reportable	Estimated
	hours per	box	, unle	ss pe	rson	than is bot	h an	compensation	compensation	amount of
	week	<u> </u>	cer an	d a d	irecto	r/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	e,			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	truste		e e	suadı		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tr	ional		ploye	t com	١.	1099-NEC)		and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			Organizations
(1) GORDON ROBINSON	5.00	=	=	-		Ξ -	Œ			
PRESIDENT	3700	ł		x				0.	0.	0.
(2) JOHN DOEHRING	2.00									
DIRECTOR		x						0.	0.	0.
(3) MIKE MACKEY	2.00	╫						•	•	•
DIRECTOR		x						0.	0.	0.
(4) RICK COBLE	3.00							-		
VICE PRESIDENT		1		x				0.	0.	0.
(5) FRANK J. KOCH	10.00							-		
CFO		1		x				0.	0.	0.
(6) CHRIS PALERMO	2.00							-		
DIRECTOR		x						0.	0.	0.
(7) MIKE ARNOLD	2.00									
DIRECTOR		x						0.	0.	0.
(8) JOHN BATE	2.00									
DIRECTOR		X						0.	0.	0.
(9) WILLIAM NEALE	2.00									
DIRECTOR		X						0.	0.	0.
(10) MARTYN JENKINS	2.00									
DIRECTOR		Х						0.	0.	0.
(11) ROBERT WEINHEIMER	2.00									
ADVISORY COUNCIL		Х						0.	0.	0.
(12) ROB PETERSON	2.00									
DIRECTOR		X						0.	0.	0.
(13) MIKE CUMMINGS	3.00									
SECRETARY				Х				0.	0.	0.
			L	L						
		L	L	L	L_		L_			
		L	L	L	L_		L_			
					ĺ					

Form **990** (2021)

Par	Section A. Officers, Directors, Trus	tees, Key Em	ploy	/ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)				
	(A)	(B)			-	C)			(D)	(E)			(F)	
	Name and title	Average	(do not check more than one I							Reportable	)	Es	stimate	ed
		hours per	box	oox, unless personation			is bot	h an	compensation	compensation	on	an	nount	of
		week	_	Cer ar	iu a u	irecu	or/trus	iee)	from	from related			other	
		(list any hours for	Individual trustee or director						the	organization			pensa	
		related	or di	98			ated		organization	(W-2/1099-MI			rom the	
		organizations	nstee	trust		e e	ubeus		(W-2/1099-MISC/ 1099-NEC)	1099-NEC)	)		janizati d relati	
		below	ual tr	tional		ploye	st con	L	1099-NEC)				u reiati anizatio	
		line)	divid	Institutional trustee	Officer	Key employee	Highest compensated employee	Former				o g	amzan	0110
			=	=	0		Τ 60	ш.						
			1											
			1											
							$\vdash$							
			-											
			-											
							-							
			-											
			-											
			-											
			1											
											_			
1b	Subtotal								0.		0.			0.
С	Total from continuation sheets to Part VI	I, Section A						ightharpoons	0.		0.			0.
d	Total (add lines 1b and 1c)							<b></b>	0.		0.			0.
2	Total number of individuals (including but n	ot limited to th	ose	liste	ed al	bov	e) wl	no r	eceived more than \$100	,000 of reportab	le			
	compensation from the organization													0
													Yes	No
3	Did the organization list any former officer,	,	,	,		,	,	_	, , ,	,				
	line 1a? If "Yes," complete Schedule J for s	uch individual										3		X
4	For any individual listed on line 1a, is the su	ım of reportab	le c	omp	ensa	atior	n and	d otl	her compensation from	the organization				
	and related organizations greater than \$150	0,000? If "Yes,	" co	mple	ete S	Sch	edul	e J f	for such individual			4		Х
5	Did any person listed on line 1a receive or a	accrue compe	nsat	ion f	from	any	y uni	elat	ted organization or indiv	idual for services	3			
	rendered to the organization? If "Yes," com	plete Schedul	e J t	or s	uch	pers	son					5		Х
Sec	tion B. Independent Contractors													
1	Complete this table for your five highest co	mpensated in	depe	ende	ent c	ont	racto	ors t	that received more than	\$100,000 of cor	npens	ation 1	from	
	the organization. Report compensation for	the calendar y	ear	endi	ng v	vith	or w	ithir	n the organization's tax	year.				
	(A)								(B)			(0	C)	
	Name and business	address	N	INC	Ξ				Description of s	ervices	С	ompe	nsatio	n
								П						
2	Total number of independent contractors (i	ncluding but n	ot li	mite	d to	tho	se li	stec	d above) who received n	nore than				
	\$100,000 of compensation from the organia						0		•					

23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. Page 9 Form 990 (2021) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Revenuè éxcluded Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a 529,733. **b** Membership dues ..... 1b c Fundraising events ..... 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and 291,837. similar amounts not included above 1f g Noncash contributions included in lines 1a-1f 1g |\$ 821,570. h Total. Add lines 1a-1f . **Business Code** 205,843. 75,695. 541800 281,538. 2 a MAGAZINE Program Service Revenue f All other program service revenue 281,538. g Total. Add lines 2a-2f ..... Investment income (including dividends, interest, and 171,162. 171,162. other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ... 6b c Rental income or (loss) d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of assets other than inventory 13,008. **b** Less: cost or other basis Other Revenue 12,195. 7b and sales expenses ..... 813. c Gain or (loss) \_\_\_\_\_\_7c 813. 813. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses \_\_\_\_\_ c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities **10 a** Gross sales of inventory, less returns 56,231 and allowances 14,304. **b** Less: cost of goods sold ..... 41,927. 1,565. 40,362. c Net income or (loss) from sales of inventory **Business Code** 11 a MISCELLANEOUS INCOME 519100 6,154. 6,154. b d All other revenue

6,154.

205,843.

1,323,164.

77,260.

e Total. Add lines 11a-11d

Total revenue. See instructions

# Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	Check if Schedule O contains a respon-	se or note to any line in	this Part IX		
	not include amounts reported on lines 6b,	(A) Total expenses	<b>(B)</b> Program service	(C) Management and	<b>(D)</b> Fundraising
	8b, 9b, and 10b of Part VIII.		expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
_	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees				
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	267,602.	160,561.	66,901.	40,140.
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting	38,400.	23,040.	9,600.	5,760.
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)				
12	Advertising and promotion				
13	Office expenses	63,133.	37,880.	15,783.	9,470.
14	Information technology	14,411.	8,647.	3,602.	2,162.
15	Royalties	10.000	44 500	4 000	
16	Occupancy	19,200.	11,520.	4,800.	2,880.
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	10 10 1	11 610		0.044
19	Conferences, conventions, and meetings	19,404.	11,642.	4,851.	2,911.
20	Interest				
21	Payments to affiliates	110 700	71 072	20 607	10 010
22	Depreciation, depletion, and amortization	118,788.	71,273.	29,697.	17,818.
23	Insurance	36,056.	21,634.	9,014.	5,408.
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	MAGAZINE	471,302.	282,781.	117,826.	70,695.
b	LIBRARY	56,586.	33,952.	14,146.	8,488.
С	DONATION PROGRAM	46,094.	-		46,094.
d	BANK CHARGES	20,069.	12,041.	5,018.	3,010.
e	All other expenses	41,365.	24,819.	10,342.	6,204.
25	Total functional expenses. Add lines 1 through 24e	1,212,410.	699,790.	291,580.	221,040.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
10001	12-09-21				Form <b>990</b> (2021)

# Form 990 (2021) Part X Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or r	note to an	y line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing	412,865.	1	653,836.		
	2	Savings and temporary cash investments				2	
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net			4,164.	4	8,813.
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su	bstantial c	contributor, or 35%			
		controlled entity or family member of any of the	nese perso	ons		5	
	6	Loans and other receivables from other disqu	alified per	sons (as defined			
		under section 4958(f)(1)), and persons descri	bed in sec	tion 4958(c)(3)(B)		6	
ts	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			39,597.	8	39,926.
⋖	9	Prepaid expenses and deferred charges			22,066.	9	12,662.
	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D	10a	1,928,458.			
	b	Less: accumulated depreciation	10b	201,410.	1,841,337.	10c	1,727,048.
	11	Investments - publicly traded securities			3,561,811.	11	4,145,164.
	12	Investments - other securities. See Part IV, lin	e 11			12	
	13	Investments - program-related. See Part IV, lir	ne 11			13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must e	5,881,840.	16	6,587,449.		
	17	Accounts payable and accrued expenses	8,929.	17	61,303.		
	18	Grants payable	224 244	18	465 654		
	19	Deferred revenue			334,814.	19	465,671.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet	te Part IV	of Schedule D		21	
es	22	Loans and other payables to any current or for					
Ħ		trustee, key employee, creator or founder, su					
Liabilities		controlled entity or family member of any of the				22	
_	23	Secured mortgages and notes payable to uni		-		23	
	24	Unsecured notes and loans payable to unrela				24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lir	nes 17-24)	. Complete Part X	12 000		12 015
		of Schedule D			12,000.		12,015.
	26	Total liabilities. Add lines 17 through 25			355,743.	26	538,989.
S		Organizations that follow FASB ASC 958, o	heck her	e 🏲 🔼			
ğ		and complete lines 27, 28, 32, and 33.			5,118,308.		5 547 720
ala	27				407,789.	27	5,547,720. 500,740.
B	28	Net assets with donor restrictions			407,703.	28	300,740.
Ξ		Organizations that do not follow FASB ASC	; 958, cne	eck nere			
<u></u>		and complete lines 29 through 33.	-1-			00	
ets	29	Capital stock or trust principal, or current fund				29	
Ass	30	Paid-in or capital surplus, or land, building, or				30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated		F	5,526,097.	31	6,048,460.
Z	32	Total net assets or fund balances			5,881,840.	32	6,587,449.
	33	Total liabilities and net assets/fund balances			J,001,040.	33	0,301,443.

Form **990** (2021)

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)		1,32		
2	Total expenses (must equal Part IX, column (A), line 25)	2	1,21		
3	Revenue less expenses. Subtract line 2 from line 1	3			54.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	5,52		
5	Net unrealized gains (losses) on investments	5	41	1,6	09.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	6,04	8,4	60.
Pa	rt XII Financial Statements and Reporting	•			
	Check if Schedule O contains a response or note to any line in this Part XII				
	•			Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		_X_
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		. 2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Scl	nedule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		. 3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ired audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b		

Form **990** (2021)

### **SCHEDULE A**

(Form 990)

Total

Department of the Treasury Internal Revenue Service

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** Name of the organization NATIONAL MODEL RAILROAD ASSOC. INC. 23-7250652 Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 X An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
Sec	ction B. Total Support		1				
Cale	ndar year (or fiscal year beginning in) 🕨	<b>(a)</b> 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	<b>Total support.</b> Add lines 7 through 10						
	Gross receipts from related activities,					12	
13	First 5 years. If the Form 990 is for the	-	irst, second, third	, fourth, or fifth tax	year as a section	501(c)(3)	. $\Box$
	organization, check this box and stor						<u></u> ▶∟⊥
	ction C. Computation of Publ					11	
	Public support percentage for 2021 (					14	<u>%</u>
	Public support percentage from 2020					15	
16a	33 1/3% support test - 2021. If the c	•		•		•	
	stop here. The organization qualifies						
b	33 1/3% support test - 2020. If the contract terms to the contract terms are also as a second						
47-	and <b>stop here.</b> The organization qual						
1/a	10% -facts-and-circumstances tes	-					
	and if the organization meets the fact			-	-	-	
L	meets the facts-and-circumstances to						
O	10% -facts-and-circumstances tes	_				•	10% Or
	more, and if the organization meets the						▶□
10	organization meets the facts-and-circ			•			
10	<b>Private foundation.</b> If the organization	лт аю поселеска	DUX UITIII IO, IO	oa, 100, 17a, 01 17	D, CHECK THIS DOX &	and see mistruction	ю <b>Г</b> Ш

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	Section A. Public Support								
	endar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
1	Gifts, grants, contributions, and	, ,	, ,	, ,	, ,	, ,			
	membership fees received. (Do not								
	include any "unusual grants.")	824,350.	723,937.	1547009.	816,335.	821,570.	4733201.		
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	639,366.	494,806.	356,236.	221,829.	205,843.	1918080.		
2	Gross receipts from activities that	033,3001	131,0001	330,2301	221,023	203,0131	<u> </u>		
3	are not an unrelated trade or bus- iness under section 513	116,238.	145,975.	191,230.	47,397.	60,200.	561,040.		
4	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf								
5	The value of services or facilities furnished by a governmental unit to the organization without charge								
6	Total. Add lines 1 through 5	1579954.	1364718.	2094475.	1085561.	1087613.	7212321.		
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						0.		
k	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						0.		
	Add lines 7a and 7b						0.		
	Public support. (Subtract line 7c from line 6.)						7212321.		
	ction B. Total Support								
Cale	ndar year (or fiscal year beginning in) ►	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total		
9	Amounts from line 6	1579954.	1364718.	2094475.	1085561.	1087613.	7212321.		
10a	dross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	134,603.	153,711.	159,068.	161,298.	171,162.	779,842.		
k	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975								
c	Add lines 10a and 10b	134,603.	153,711.	159,068.	161,298.	171,162.	779,842.		
11	Net income from unrelated business activities not included on line 10b, whether or not the business is	47 FO1	00 160	92 660	67 000	FF 752	224 161		
12	regularly carried on Other income. Do not include gain	47,591.	80,168.	82,660.	67,990.	55,752.	334,161.		
	or loss from the sale of capital assets (Explain in Part VI.)	1762148.	1598597.	2226202	1314849.	1314527.	8326324.		
	Total support. (Add lines 9, 10c, 11, and 12.)								
14	First 5 years. If the Form 990 is for the	•				. , . ,	on,		
<u>S</u>	check this box and stop here ction C. Computation of Publi						<u></u>		
	Public support percentage for 2021 (I			column (fl)		15	86.62 %		
	Public support percentage from 2020	,	•	.,,		16	89.26 %		
	ction D. Computation of Inves					10	03020 /0		
17			<u>-</u>	ne 13 column (fl)		17	9.37 %		
	Investment income percentage from 2					18	7.30 %		
	33 1/3% support tests - 2021. If the								
	more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qualit	ies as a publicly s	upported organiza	ition	►X		
r	33 1/3% support tests - 2020. If the	· ·			•	•			
20	line 18 is not more than 33 1/3%, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization   Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions								

# Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
	1		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	40		
	4c		
	5a		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9c		
	10a		
	10h		
lulo	10b	n 990	2021

Pai	t IV	Supporting Organizations (continued)			
		i i i i i i i i i i i i i i i i i i i		Yes	No
11	Has th	ne organization accepted a gift or contribution from any of the following persons?			
а		son who directly or indirectly controls, either alone or together with persons described on lines 11b and			
		elow, the governing body of a supported organization?	11a		
b	A fami	ly member of a person described on line 11a above?	11b		
С	A 35%	controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
		in Part VI.	11c		
Sec	tion E	B. Type I Supporting Organizations			
				Yes	No
1	Did th	e governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
		supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
		ors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) ively operated, supervised, or controlled the organization's activities. If the organization had more than one supported			
		zation, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	_	rted organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did th	e organization operate for the benefit of any supported organization other than the supported			
	organi	zation(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part V	I how providing such benefit carried out the purposes of the supported organization(s) that operated,			
		rised, or controlled the supporting organization.	2		
Sec	tion C	C. Type II Supporting Organizations			
				Yes	No
1	Were	a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trus	stees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or mai	nagement of the supporting organization was vested in the same persons that controlled or managed			
		pported organization(s).	1		
Sec	tion [	D. All Type III Supporting Organizations			
		·		Yes	No
1	Did th	e organization provide to each of its supported organizations, by the last day of the fifth month of the			
	•	zation's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
		ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
		zation's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2		any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	•	zation(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
		ganization maintained a close and continuous working relationship with the supported organization(s).	2		
3	•	son of the relationship described on line 2, above, did the organization's supported organizations have a			
	•	cant voice in the organization's investment policies and in directing the use of the organization's			
		e or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's	_		
800		rted organizations played in this regard.  Type III Functionally Integrated Supporting Organizations	3		
-					
1		the box next to the method that the organization used to satisfy the Integral Part Test during the yea <b>(see instructions)</b> . The organization satisfied the Activities Test. Complete line <b>2</b> below.	•		
a b		The organization satisfied the Activities rest. Complete line 2 below.  The organization is the parent of each of its supported organizations. Complete line 3 below.			
C		The organization is the parent of each of its supported organizations. Compete time of select.  The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see in	structio	ne)	
2		ies Test. <b>Answer lines 2a and 2b below.</b>	oti dotioi	Yes	No
a		bstantially all of the organization's activities during the tax year directly further the exempt purposes of		100	110
ŭ		pported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI</b> identify			
		supported organizations and explain how these activities directly furthered their exempt purposes,			
		ne organization was responsive to those supported organizations, and how the organization determined			
		nese activities constituted substantially all of its activities.	2a		
b		e activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
-		more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
		I the reasons for the organization's position that its supported organization(s) would have engaged in			
		activities but for the organization's involvement.	2b		
3		t of Supported Organizations. <b>Answer lines 3a and 3b below.</b>			
а		e organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	truste	es of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b		e organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its s	supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		

Sche	dule A (Form 990) 2021 NATIONAL MODEL RATEROAL	J ASS	OC. INC.	23-7250052 Page 6
Pa	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Orga	anizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust o	n Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mus	st comple	te Sections A through E.	
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)	
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			

emergency temporary reduction (see instructions). Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

6

Schedule A (Form 990) 2021

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2021			
а	From 2016			
b	From 2017			
c	From 2018			
d	From 2019			
е	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2021 distributable amount			
i_	Carryover from 2016 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
a	Excess from 2017			
b	Excess from 2018			
С	Excess from 2019			
d	Excess from 2020			
е	Excess from 2021			

Schedule A (Form 990) 2021

132028 01-04-22 Schedule A (Form 990) 2021

# Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

# **Schedule of Contributors**

Attach to Form 990 or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

2021

2021

OMB No. 1545-0047

Name of the organization

NATIONAL MODEL RAILROAD ASSOC. INC.

Employer identification number

23-7250652

Organization type (check one): Filers of: Section: X 501(c)( 3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization 501(c)(3) exempt private foundation Form 990-PF 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. General Rule X For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year \_\_\_\_\_\_ 🕨 \$ \_ Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

 $\ \, \text{LHA} \ \, \text{For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.}$ 

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Name of organization Employer identification number

# NATIONAL MODEL RAILROAD ASSOC. INC.

23-7250652

Part I	Contributors (see instructions). Use duplicate copies of Part I if addition	al space is needed.	
(a)	(b) Name, address, and ZIP + 4	(c) Total contributions	(d)
	MICHAEL A. COWLES  3646 EAST 4TH ST  DULUTH, MN 55804	\$ 10,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

# NATIONAL MODEL RAILROAD ASSOC. INC.

23-7250652

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.					
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				
(a) No. from Part I	(b)  Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received			
		\$				

Name of organization Employer identification number

# 23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year Part III from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I

(e) Transfer of gift

Transferee's name, address, and ZIP + 4

Relationship of transferor to transferee

# **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

NATIONAL MODEL RAILROAD ASSOC. INC.

Employer identification number 23-7250652

Pa	t I Organizations Maintaining Donor Advise organization answered "Yes" on Form 990, Part IV, lin		s or Accounts. Complete if the
	organization answered Tes Off Official 350, Fartiv, in	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	-	
6	Did the organization inform all grantees, donors, and donor a		
	for charitable purposes and not for the benefit of the donor of		
	impermissible private benefit?		
Pa			
1	Purpose(s) of conservation easements held by the organizati	on (check all that apply).	
	Preservation of land for public use (for example, recrea	ition or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualif	fied conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic str	ucture included in (a)	2c
d	Number of conservation easements included in (c) acquired a	after 7/25/06, and not on a historic struc	ture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rel	leased, extinguished, or terminated by th	e organization during the tax
	year ▶		
4	Number of states where property subject to conservation eas	sement is located	
5	Does the organization have a written policy regarding the per	riodic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cor	servation easements during the year
	<b></b>		
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserva	ation easements during the year
	<b>▶</b> \$		
8	Does each conservation easement reported on line 2(d) above		
	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservati	·	
	balance sheet, and include, if applicable, the text of the footr	note to the organization's financial staten	nents that describes the
Do	organization's accounting for conservation easements.  t III Organizations Maintaining Collections or	f Art Historical Tracquires or C	Other Similar Assets
Ра	till Organizations Maintaining Collections or Complete if the organization answered "Yes" on Form		Other Sillinar Assets.
10			and balance sheet works
ıa	If the organization elected, as permitted under FASB ASC 95 of art, historical treasures, or other similar assets held for put	•	
	,	,	'
	service, provide in Part XIII the text of the footnote to its finar		
D	If the organization elected, as permitted under FASB ASC 95		
	art, historical treasures, or other similar assets held for public	e exhibition, education, or research in turn	therance of public service,
	provide the following amounts relating to these items:		<b>•</b>
	(i) Revenue included on Form 990, Part VIII, line 1		<b>L</b>
•			
2	If the organization received or held works of art, historical tre		ai gairi, provide
_	the following amounts required to be reported under FASB A	-	<b>•</b>
a	Revenue included on Form 990, Part VIII, line 1		
D	Assets included in Form 990, Part X		🖊 🔻

Pai	rt III Organizations Maintaining Co	ollections of A	rt, Histo	orical Tr	easures, o	or Other	Similar A	ssets(cont	inued)	
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its									
	collection items (check all that apply):									
а	Public exhibition	d	1 🔲 L	oan or exc	hange progra	am				
b	Scholarly research	е	· 🗌 o	ther						
С	Preservation for future generations									
4	Provide a description of the organization's col	lections and explai	n how the	y further t	he organizati	on's exem	pt purpose ir	n Part XIII.		
5	During the year, did the organization solicit or	receive donations	of art, his	torical trea	sures, or oth	er similar a	ssets			
	to be sold to raise funds rather than to be mai	intained as part of t	the organi	ization's co	ollection?			Yes		No
Pai	rt IV Escrow and Custodial Arrang	<b>jements.</b> Comple	ete if the o	organizatio	n answered	"Yes" on F	orm 990, Pa	rt IV, line 9, d	or	
	reported an amount on Form 990, Part	X, line 21.								
1a	Is the organization an agent, trustee, custodia	n or other intermed	diary for c	ontribution	ns or other as	sets not ir	ncluded			
	on Form 990, Part X?							Yes	r	οV
b	If "Yes," explain the arrangement in Part XIII a	nd complete the fo	ollowing ta	ıble:						
								Amou	nt	
С	Beginning balance						1c			
d	Additions during the year						1d			
е	Distributions during the year						1e			
f	Ending balance						1f			
2a	Did the organization include an amount on Fo	rm 990, Part X, line	21, for es	scrow or co	ustodial acco	ount liability	y?	L Yes	<u> </u>	Νo
	If "Yes," explain the arrangement in Part XIII.								<u> </u>	
Pai	rt V Endowment Funds. Complete if	the organization an	swered "	Yes" on Fo						
		(a) Current year	<b>(b)</b> Pri	or year	(c) Two year	rs back (c	<b>I)</b> Three years I	back <b>(e)</b> Foi	ır years bad	ck
1a	Beginning of year balance									
b	Contributions									
С	Net investment earnings, gains, and losses									
d	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
f	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curre	ent year end baland	ce (line 1g	, column (a	a)) held as:					
а	Board designated or quasi-endowment		%							
b	Permanent endowment	%								
С	Term endowment ▶ %	<u>,</u>								
	The percentages on lines 2a, 2b, and 2c shou	ld equal 100%.								
За	Are there endowment funds not in the posses	sion of the organiz	ation that	are held a	and administe	ered for the	organization	า		
	by:								Yes N	lo
	(i) Unrelated organizations							3a(i)		
	(ii) Related organizations									
b										
4	Describe in Part XIII the intended uses of the	organization's endo	owment fu	ınds.						
Pai	rt VI Land, Buildings, and Equipme	ent.								
	Complete if the organization answered	"Yes" on Form 990	0, Part IV,	line 11a. 9	See Form 990	), Part X, li	ne 10.			
	Description of property	(a) Cost or o	ther	(b) Cost	or other	(c) Acc	umulated	(d) Bo	ok value	
		basis (investr	ment)	basis	(other)	depr	eciation			
1a	Land									
b	Buildings									
С	Leasehold improvements									
d					4,032.		84,032.			0.
е	Other			1,84	4,426.	1	17,378.		27,048	
Total	I. Add lines 1a through 1e. (Column (d) must eq	ual Form 990, Part	X, columi	n (B), line 1	10c.)		<b>.</b>	1,72	27,048	3.

	1		RAILROAD	ASSOC.	INC.	23	-7250652	Page <b>3</b>
Part VII	Investments - Other Secur		000 Deat IV I'm	- 445 - 0 5 -	000 D-+1	/ line 40		
(a) Descript	Complete if the organization answe		orm 990, Part IV, line (b) Book value				d-of-year market v	value.
			(b) Book value	(C) IVIELI	lou oi valuatio		J-Or-year market v	/aiue
	ll derivatives held equity interests							
(3) Other	new equity interests							
(A)								
(B)								
(C)								
(D)								
(E)								
(F)								
(G)								
(H)								
	) must equal Form 990, Part X, col. (B) li							
Part VIII	Investments - Program Re							
	Complete if the organization answe							
	(a) Description of investment		(b) Book value	(c) Meti	nod of valuation	n: Cost or end	d-of-year market v	/alue
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
<u>(7)</u>								
(8)								
(9)	r) must equal Form 990, Part X, col. (B) li	na 13 )						
Part IX	Other Assets.	116 13.)						
1 4.1 171	Complete if the organization answe	red "Yes" on Fo	orm 990. Part IV. line	e 11d. See Fo	rm 990. Part X	(, line 15,		
	<u> </u>	(a) Desci			,	,	(b) Book va	alue
(1)			·					
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
	mn (b) must equal Form 990, Part X,	col. (B) line 15.)				<b>&gt;</b>		
Part X	Other Liabilities.		000 D 1 N 1	44 446 6		D 1 V II 05		
	Complete if the organization answe  (a) Description of liab		orm 990, Part IV, line	e i le or i it. S	see Form 990,	Part X, line 25		N. O.
1.		ility					(b) Book va	alue
	eral income taxes CRUED VACATION LIA	BTT.TTV					12	,000.
	LES TAX PAYABLE	ртпттт					12	15.
	DES TAX TATABLE							10.
(4)								
(5)								
(7)								
(8)								
(9)								
	mn (b) must equal Form 990. Part X.	col. (B) line 25 )				<b></b>	12	,015.

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

onio aano b	(1 01111 000	,							
art XI	Recond	ciliation o	of Reve	nue per	Audited I	Financial Stat	tements With	Revenue	per Return.

Ра	rt XI   Reconciliation of Revenue per Audited Financial Stat	ements with	ı Kevenue per H	eturr	<b>).</b>
	Complete if the organization answered "Yes" on Form 990, Part IV, line	e 12a.			
1	Total revenue, gains, and other support per audited financial statements			1	1,734,773.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments	2a	411,609.		
b	Donated services and use of facilities	2b			
С	Recoveries of prior year grants	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	411,609.
3	Subtract line 2e from line 1			3	1,323,164.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			_
С	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)		1,323,164.		
Pa	rt XII Reconciliation of Expenses per Audited Financial Sta		h Expenses per	Retu	rn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line				1 010 110
1	Total expenses and losses per audited financial statements			1	1,212,410.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а					
b	Prior year adjustments	2b			
С	Other losses	2c			
d	Other (Describe in Part XIII.)	2d			
е	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	1,212,410.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
b	Other (Describe in Part XIII.)	4b			_
С	Add lines 4a and 4b			4c	0.
_	Total expenses, Add lines 3 and 4c. (This must equal Form 990, Part I, line 18	1		5	1,212,410.

#### Part XIII Supplemental Information.

5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

THE ORGANIZATION IS A TAX-EXEMPT NOT-FOR-PROFIT ENTITY UNDER SECTION

#### PART X, LINE 2:

501(C)(3) OF THE INTERNAL REVENUE CODE AND, EXCEPT FOR TAXES PERTAINING TO UNRELATED BUSINESS INCOME, IS EXEMPT FROM FEDERAL AND STATE INCOME TAXES. THE ORGANIZATION HAS UNRELATED BUSINESS INCOME UNDER SECTION 511 OF THE INTERNAL REVENUE CODE. THIS INCOME ARISES FROM CERTAIN OF THE ORGANIZATION'S PRODUCT SALES. THE ORGANIZATION FOLLOWS THE REQUIREMENTS OF PROFESSIONAL LITERATURE IN ACCOUNTING FOR UNCERTAIN TAX POSITIONS. UNDER THIS GUIDANCE, AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT FROM AN UNCERTAIN TAX POSITION ONLY IF IT IS MORE LIKELY THAN NOT THAT THE TAX POSITION WILL BE SUSTAINED ON EXAMINATION WITH TAXING AUTHORITIES. THE ORGANIZATION DOES NOT BELIEVE

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-FZ.

► Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

NATIONAL MODEL RAILROAD ASSOC. INC.

Employer identification number 23-7250652

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO ESTABLISH AND MAINTAIN STANDARDS, PUBLISH A MONTHLY BULLETIN, AND TO INFORM AND SERVE ITS MEMBERSHIP.

FORM 990, PART VI, SECTION A, LINE 6:

THERE ARE SEVEN TYPES OF MEMBERSHIP-REGULAR, SUSTAINING, FAMILY, STUDENT,

FORM 990, PART VI, SECTION A, LINE 7A:

ALL OF THE GOVERNING BODY, WHICH INVOLVES ALL OF THE DIRECTORS, AS WELL AS

SOME OF THE OFFICERS, WHICH INCLUDES THE PRESIDENT AND TWO VICE-PRESIDENTS,

ARE DIRECTLY ELECTED BY THE MEMBERS OF THE ORGANIZATION VIA MAILED BALLOTS.

FORM 990, PART VI, SECTION A, LINE 7B:

PROPOSALS TO CHANGE THE REGULATIONS REQUIRE A MEMBERSHIP VOTE AFTER THE GOVERNING BODY DECIDES TO PROPOSE THE CHANGE.

FORM 990, PART VI, SECTION B, LINE 11B:

EACH MEMBER OF THE BOARD RECEIVES A COPY OF THE RETURN; AFTERWARDS, THE

RETURN IS APPROVED FOR SUBMISSION TO THE IRS VIA A TELECONFERENCE OF THE

MEMBERS.

FORM 990, PART VI, SECTION B, LINE 12C:

ON AN ANNUAL BASIS THE BOARD OF DIRECTORS REVIEWS ITS CONFLICT OF INTEREST POLICY. EVERY OFFICER, DIRECTOR, DEPARTMENT HEAD AND EMPLOYEE COMPLETES A COMPLIANCE STATEMENT THAT IS REVIEWED AND MONITORED BY LEGAL COUNSEL.

Schedule O (Form 990) 2021 Page 2 Name of the organization **Employer identification number** 23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. FORM 990, PART VI, SECTION B, LINE 15A: BEFORE A DECISION REGARDING COMPENSATION FOR TOP MANAGEMENT IS MADE, THE ENTIRE BOARD REVIEWS INDUSTRY DATA FOR COMPARABILITY AND THE EMPLOYEE'S PERFORMANCE. THE DECISION IS MADE BY UNAMINOUS VOTE OF THE BOARD. THE DECISION IS RECORDED IN THE BOARD MEETING MINUTES. FORM 990, PART VI, SECTION C, LINE 19: THE 990 IS AVAILABLE ON THE INTERNET. OTHER DOCUMENTS SUCH AS THE AUDITED FINANCIAL STATEMENTS ARE ALSO AVAILABLE ON THE INTERNET TO MEMBERS.

# UNRELATED BUSINESS INCOME

# **CARRYOVER DATA TO 2022**

Name NATIONAL MODEL RAILROAD ASSOC. INC.	Employer Identificat	on Number 52
Based on the information provided with this return, the following are possible carryover amounts to next year.		
FEDERAL POST-2017 NET OPERATING LOSS - NON-MEMBER RET	'AIL SAL	25,731.
FEDERAL PRE-2018 NET OPERATING LOSS		230.
	_	

Name:	NATIONAL	MODEL	RAILROAD	ASSOC.	INC.	

	MILLOUID HODE	L KAILKOAD AS	SUC. INC.							I LIIV.	23-7230032
Type a	and Entity: NON 382 Annual Limitation	-MEMBER RETAI	L SALE POST-20 Section 382 Carryover		DETAIL C	CARRYOVER SCH	HEDULE				
Year Origi- nated	Original Carryover	Total Amount Used	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for
2018 2019	1,657. 9,191. 14,368. 515.										
2020 2021	14,368. 515.										
Detail Type	E Amount S Used for B C —	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for

FEIN:

23-7250652

vame:	NATIONAL MODE	EL RAILROAD ASS	OC. INC.							FEIN:	23-725065
Гуре а	and Entity: PRE	E-2018 NOL FED			DETAIL C	ARRYOVER SCH	IEDULE				
Year Origi-	Original Carryover Amount	Total Amount Used	Amount Used for 12/31/16	Amount Used for	Amount Used for						
2015	1,544.	1,544.	1,544.								
2017	1,544. 230.	,	,								
					<u> </u>					<del>                                     </del>	<del>                                     </del>
Octoil	E Amount S Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used for	Amount Used fo
Type	B I Used IOI	Used for	Osed for	Osed for	Used for	Used 10					
Detail Type	č										-

#### \*\*\*\*\* THIS IS NOT A FILEABLE COPY \*\*\*\*\*

# IRS e-file Signature Authorization for a Tax Exempt Entity

For calendar year 2021, or fiscal year beginning , 2021, and ending

21, and ending \_\_\_\_\_ , 20 \_\_\_\_

2021

EIN or SSN

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of filer

Form 8879-TF

▶ Do not send to the IRS. Keep for your records.

► Go to www.irs.gov/Form8879TE for the latest information.

NATIONAL MODEL RAILROAD ASSOC. INC. 23-7250652 FRANK J. KOCH Name and title of officer or person subject to tax TREASURER/CFO Type of Return and Return Information Part I Check the box for the return for which you are using this Form 8879-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. **b Total revenue,** if any (Form 990, Part VIII, column (A), line 12) \_\_\_\_\_\_ **1b** Form 990 check here ...... 1a **b Total revenue,** if any (Form 990-EZ, line 9) 2b 2a Form 990-EZ check here 3a Form 1120-POL check here ▶ b Tax based on investment income (Form 990-PF, Part V, line 5) 4b 4a Form 990-PF check here b Balance due (Form 8868, line 3c) 5b Form 8868 check here ..... 5a Form 990-T check here ..... > X 6a Form 4720 check here ..... 7a 8a Form 5227 check here ..... **b FMV** of assets at end of tax year (Form 5227, Item D) Form 5330 check here ..... **b** Tax due (Form 5330, Part II, line 19) 9a 9b Form 8038-CP check here **b** Amount of credit payment requested (Form 8038-CP, Part III, line 22) 10a **Declaration and Signature Authorization of Officer or Person Subject to Tax** Under penalties of periury. I declare that X I am an officer of the above entity or I I am a person subject to tax with respect to (name of entity) , (EIN) and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information processary to answer inquiries and resolve issues related to the payment. I have selected a payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the electronic return and, if applicable, the consent to electronic funds withdrawal. PIN: check one box only

: cne	ck one box	Offity					
X	I authorize	JOHNSON,	HICKEY (	& MURCHISON,	P.C.	to enter my PIN	72506
				ERO firm name		<del></del>	Enter five numbers, but do not enter all zeros
	with a state	•	ating charities a	•	ive indicated within this returnate program, I also authorize		•
	l						

As an officer or person subject to tax with respect to the entity, I will enter my PIN as my signature on the tax year 2021 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen.

Signature of officer or person subject to tax ► \*\*\*\* THIS IS NOT A FILEABLE COPY \*\*\*\* Date ▶

## Part III Certification and Authentication

**ERO's EFIN/PIN.** Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN.

62533510464

Do not enter all zeros

I certify that the above numeric entry is my PIN, which is my signature on the 2021 electronically filed return indicated above. I confirm that I am submitting this return in accordance with the requirements of **Pub. 4163**, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns.

ERO's signature ▶ \_\_\_\_\_ Date ▶ \_

ERO Must Retain This Form - See Instructions
Do Not Submit This Form to the IRS Unless Requested To Do So

LHA For Privacy act and Paperwork Reduction Act Notice, see instructions.

Form **8879-TE** (2021)

#### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) Type or print 23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. File by the Number, street, and room or suite no. If a P.O. box, see instructions. due date for filing your 8414 GULFVIEW DRIVE return. See instructions City, town or post office, state, and ZIP code. For a foreign address, see instructions. SODDY DAISY, TN 37379 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ 01 Form 1041-A 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) 07 JENNY HENDRICKS The books are in the care of ► 8414 GULFVIEW DRIVE - SODDY DAISY, TN 37379 Telephone No. ► 423-892-2846 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this \_\_l. If it is for part of the group, check this box ▶ \_\_\_\_ and attach a list with the names and TINs of all members the extension is for. NOVEMBER 15, 2022, to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: ► X calendar year 2021 or \_\_\_ tax year beginning , and ending If the tax year entered in line 1 is for less than 12 months, check reason: Initial return L Change in accounting period 3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. За **b** If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

Form **8868** (Rev. 1-2022)

EXTENDED TO NOVEMBER 15, 2022 OMB No. 1545-0047 **Exempt Organization Business Income Tax Return** Form **990-T** (and proxy tax under section 6033(e)) For calendar year 2021 or other tax year beginning ► Go to www.irs.gov/Form990T for instructions and the latest information. Department of the Treasury Internal Revenue Service Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Check box if Name of organization ( Check box if name changed and see instructions.) address changed. 23-7250652 NATIONAL MODEL RAILROAD ASSOC. INC. **B** Exempt under section Print EGroup exemption number X 501(c)(3) Number, street, and room or suite no. If a P.O. box, see instructions. Type 220(e) 8414 GULFVIEW DRIVE 408(e) 408A 530(a) City or town, state or province, country, and ZIP or foreign postal code 529(a) 529A SODDY DAISY, TN 37379 Check box if 6,587,449. C Book value of all assets at end of year ..... an amended return. Check organization type ► X 501(c) corporation 501(c) trust \_\_ 401(a) trust Other trust Claim credit from Form 8941 Check if filing only to ☐ Claim a refund shown on Form 2439 Check if a 501(c)(3) organization filing a consolidated return with a 501(c)(2) titleholding corporation Enter the number of attached Schedules A (Form 990-T) During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? Yes If "Yes," enter the name and identifying number of the parent corporation. Telephone number ► 423-892-2846 The books are in care of ► JENNY HENDRICKS **Total Unrelated Business Taxable Income** Total of unrelated business taxable income computed from all unrelated trades or businesses (see 0. instructions) 2 Reserved 2 Add lines 1 and 2 3 3 0. 4 Charitable contributions (see instructions for limitation rules) 4 Total unrelated business taxable income before net operating losses. Subtract line 4 from line 3 5 5 Deduction for net operating loss. See instructions 6 Ο. 6 Total of unrelated business taxable income before specific deduction and section 199A deduction. 7 Subtract line 6 from line 5 1,000. 8 Specific deduction (generally \$1,000, but see instructions for exceptions) 8 **Trusts.** Section 199A deduction. See instructions 9 9 1,000. Total deductions. Add lines 8 and 9 10 10 Unrelated business taxable income. Subtract line 10 from line 7. If line 10 is greater than line 7, 11 0.

Part II Tax Computation Organizations taxable as corporations. Multiply Part I, line 11 by 21% (0.21) 1 Trusts taxable at trust rates. See instructions for tax computation. Income tax on the amount on Tax rate schedule or Schedule D (Form 1041) 2 Proxy tax. See instructions 3 3 4 Other tax amounts. See instructions 4 Alternative minimum tax (trusts only) 5 5 Tax on noncompliant facility income. See instructions 6 6 Total. Add lines 3 through 6 to line 1 or 2, whichever applies Form **990-T** (2021) LHA For Paperwork Reduction Act Notice, see instructions.

Form 9		,					F	Page 2
Part		Tax and Payments						
1a		gn tax credit (corporations attach Form 1118; trusts attach Form 1116)			_			
b		credits (see instructions)			_			
С	Gene	ral business credit. Attach Form 3800 (see instructions)	1c		_			
d	Credit	t for prior year minimum tax (attach Form 8801 or 8827)	1d					
е	Total	credits. Add lines 1a through 1d			∟⁺	1e		
2	Subtr	act line 1e from Part II, line 7			L	2		0.
3	Other	amounts due. Check if from: Form 4255 Form 8611 Form	n 8697 L	Form 8866				
		Other (attach statement)			<u>L</u>	3		
4	Total	tax. Add lines 2 and 3 (see instructions). Check if includes tax pre	eviously defe	erred under				•
		on 1294. Enter tax amount here			_	4		0.
5		nt net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k)	1 1		∟	5		0.
6a		ents: A 2020 overpayment credited to 2021	6a		_			
b	2021	estimated tax payments. Check if section 643(g) election applies >	6b		_			
С	Tax d	eposited with Form 8868	6c		_			
d		gn organizations: Tax paid or withheld at source (see instructions)			_			
е		up withholding (see instructions)			_			
f		t for small employer health insurance premiums (attach Form 8941)	6f		_			
g		credits, adjustments, and payments: Form 2439	_					
		Form 4136 Other Total			_			
7		payments. Add lines 6a through 6g			<del> </del>	7		
8		ated tax penalty (see instructions). Check if Form 2220 is attached				8		
9		lue. If line 7 is smaller than the total of lines 4, 5, and 8, enter amount owed				9		
10		payment. If line 7 is larger than the total of lines 4, 5, and 8, enter amount ove	rpaid			10		
11 Dort		the amount of line 10 you want: Credited to 2022 estimated tax	otion /	Refunded	<b></b> 1	11		
		Statements Regarding Certain Activities and Other Information					T.,	Γ
1		y time during the 2021 calendar year, did the organization have an interest in	Ü		•		Yes	No
		a financial account (bank, securities, or other) in a foreign country? If "Yes," th	•	•				
		N Form 114, Report of Foreign Bank and Financial Accounts. If "Yes," enter t	ne name of	the foreign coun	try			х
0	here							<u> </u>
2		g the tax year, did the organization receive a distribution from, or was it the gr						x
		n trust?						
2		s," see instructions for other forms the organization may have to file. the amount of tax-exempt interest received or accrued during the tax year		▶ \$				
3 4		available pre-2018 NOL carryovers here \$ 230. Do not			oorn/			
7		n on Schedule A (Form 990-T). Don't reduce the NOL carryover shown here by						
5		2017 NOL carryovers. Enter available Business Activity Code and post-2017 N				, 11110 4.		
3		mounts shown below by any NOL claimed on any Schedule A, Part II, line 17 t	-					
•	ti ie ai	Business Activity Code		ole post-2017 NC			-	
		511120	\$	DIE POSI-2017 NC		5,216.	-	
-		V====V	\$			-,	-	
6a	Did th	ne organization change its method of accounting? (see instructions)	-				1	х
		s "Yes," has the organization described the change on Form 990, 990-EZ, 990						
-		in in Part V						
Part		Supplemental Information						
		xplanation required by Part IV, line 6b. Also, provide any other additional infor	mation. See	instructions				
		, p. a.						
		nder penalties of perjury, I declare that I have examined this return, including accompanying schedules a			knowled	ge and belief, it i	s true,	
Sign	Co	rrect, and complete. Declaration of preparer (other than taxpayer) is based on all information of which pr	reparer has any	knowleage.	14	h - IDO -li th	: <b>.</b>	
Here			URER/C	FO		he IRS discuss the eparer shown below		with
	<b>₽</b>	Signature of officer Date Title			instru	ctions)? X Y	'es 🗌	No
		Print/Type preparer's name Preparer's signature	Date	Check	if	PTIN		
Paid				self- employ				
Prepa	rer	DEAN KRECH				P00639	9050	
Use C		Firm's name ▶ JOHNSON, HICKEY & MURCHISON, P	.C.	Firm's EIN	<u> </u>	62-104	1640	6
<b>555</b> (	· · · · y	2215 OLAN MILLS DRIVE						
		Firm's address ► CHATTANOOGA TN 37421		Phone no	(4	23)756-	-005	2

FORM 990-T	PRE-201	8 NET OPERATING	LOSS DEDUCTION	STATEMENT 1
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
12/31/15 12/31/17	1,544.	1,544.	230.	0. 230.
NOL CARRYOV	ER AVAILABLE THIS	YEAR	230.	230.

### **SCHEDULE A** (Form 990-T)

# **Unrelated Business Taxable Income** From an Unrelated Trade or Business

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990T for instructions and the latest information.

Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

A 1	NATIONAL MODEL RAILROAD ASSOC. I	'	23-7250652				
C I	Jnrelated business activity code (see instructions) ▶ 51112	0		l	<b>D</b> Sequence:	1 of	2
<u>E 1</u>	Describe the unrelated trade or business NON-MEMBER R	ETA]	IL SALE OF T	RAI	N PARTS		
Pa	rt I Unrelated Trade or Business Income		(A) Income		(B) Expenses	(C)	Net
1a	Gross receipts or sales 2,185.						
	Less returns and allowances c Balance ▶	1c	2,185.				
2	Cost of goods sold (Part III, line 8)	2	2,700.				
3	Gross profit. Subtract line 2 from line 1c	3	-515.				-515.
4 a	Capital gain net income (attach Sch D (Form 1041 or Form						
	1120)). See instructions	4a					
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)	4b					
С	Capital loss deduction for trusts	4c					
5	Income (loss) from a partnership or an S corporation (attach						
	statement)	5					
6	Rent income (Part IV)	6					
7	Unrelated debt-financed income (Part V)	7					
8	Interest, annuities, royalties, and rents from a controlled						
	organization (Part VI)	8					
9	Investment income of section 501(c)(7), (9), or (17)						
	organizations (Part VII)	9					
10	Exploited exempt activity income (Part VIII)	10					
11	Advertising income (Part IX)	11					
12	Other income (see instructions; attach statement)	12					
13	Total. Combine lines 3 through 12	13	-515.				-515.
Pa	<b>Deductions Not Taken Elsewhere</b> See instruction directly connected with the unrelated business in			ducti	ions. Deductio	ons must b	e
1	Compensation of officers, directors, and trustees (Part X)				<u>1</u>		
2	Salaries and wages				2		
3	Repairs and maintenance				3		
4	Bad debts						
5	Interest (attach statement). See instructions						
6	Taxes and licenses				6		
7	Depreciation (attach Form 4562). See instructions						
8	Less depreciation claimed in Part III and elsewhere on return				8b		
9	Depletion						
10	Contributions to deferred compensation plans				10		
11	Employee benefit programs						
12	Excess exempt expenses (Part VIII)						
13	Excess readership costs (Part IX)						
14							
15 16	-		line 15 from Dort Lline		15	+	0.
16	Unrelated business income before net operating loss deduction. S		•		45		-515.
17	column (C)				16 17	1	0.
	Deduction for net operating loss. See instructions  Unrelated business taxable income. Subtract line 17 from line 16						-515.
18	on clated publics taxable income. Subtract line 17 from line 10					<u> </u>	313.

Page
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	ule A (Form 990-1) 2021		. N NT / N		Page 2
Part		hod of inventory valuat			
1	Inventory at beginning of year				0.
2	Purchases				620.
3	Cost of labor			3	2,080.
4	Additional section 263A costs (attach statement)				0.
5	Other costs (attach statement)				0.
6	Total. Add lines 1 through 5				2,700.
7	Inventory at end of year				0.
8	Cost of goods sold. Subtract line 7 from line 6. Enter l				2,700.
9	Do the rules of section 263A (with respect to property				Yes X No
Part	, , , ,		_		
1	Description of property (property street address, city, s	state, ZIP code). Chec	k if a dual-use. See ins	tructions.	
	<u>A</u>				
	B				
	<u> </u>				
	D	_	_		
		A	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
_					0.
3	Total rents received or accrued. Add line 2c columns A	A through D. Enter here	and on Part I, line 6,	column (A)	<u> </u>
	Deductions directly connected with the income				
4	in lines 2(a) and 2(b) (attach statement)				
_				_	0.
5 Part	Total deductions. Add line 4 columns A through D. En		line 6, column (B)	<b>&gt;</b>	<u> </u>
	,	· · · · · · · · · · · · · · · · · · ·	01 1 1 0		
1	Description of debt-financed property (street address,	city, state, ZIP code).	Check if a dual-use. So	ee instructions.	
	<u>A</u>				
	B				
					_
	D	Δ.	В	С	D
0	Cross income from an allegable to debt financed	A	В	<u> </u>	<u> </u>
2	Gross income from or allocable to debt-financed				
2	property				
3	Deductions directly connected with or allocable				
_	to debt-financed property				
a	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
_	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
_	financed property (attach statement)				
6	Divide line 4 by line 5	%	%	%	%
7	Gross income reportable. Multiply line 2 by line 6		11.8. 7. 1. (2)		0.
8	Total gross income (add line 7, columns A through D)	. Enter here and on Pa	rt I, line /, column (A)	<b>&gt;</b>	<u> </u>
_	Allegately deducation At III I II O I II O			<del>                                     </del>	
9	Allocable deductions. Multiply line 3c by line 6	Secretaria D. Control	d an David Co. 7	(D)	0.
10	Total allocable deductions. Add line 9, columns A thr				0.
11	Total dividends-received deductions included in line	ιυ		<b>&gt;</b>	<u> </u>

Page 3

Part	VI Interest, Annu	iities, R	oyalties, and R	ents fro	m Contro	lled O	rganizatior	<b>1S</b> (see instri	uctions)			
						Е	xempt Contro	lled Organizat	ons			
	1. Name of controlled	t	2. Employer	<b>3.</b> Net	unrelated	4. Tota	al of specified	5. Part of co			Deductions directly	
	organization		identification	incon	ne (loss)	payn	nents made	that is include controlling o			connected with	
			number	(see ins	structions)			tion's gross		ind	come in column 5	
(1)	(1)											
(2)												
(3)												
(4)												
			Nor	nexempt C	Controlled Or	ganizati	ons					
7	. Taxable Income	8.1	Net unrelated	<b>9.</b> To	otal of specif	ied		of column 9	11	. Dec	ductions directly	
			icome (loss)	pa	yments mad	е	that is included in the controlling organization's				nnected with	
		(see	e instructions)					income	in	com	ne in column 10	
<u>(1)</u>												
(2)												
(3)												
(4)												
								ns 5 and 10.		Add columns 6 and 11.		
								and on Part I, olumn (A)	Ent		ere and on Part I, 8, column (B)	
								. ,				
Totals	\/!!					<b>&gt;</b>	L	0			0.	
Part			of a Section 50	1(c)(7),								
	<b>1.</b> Desc	ription of	income		2. Amou		3. Deduction		et-asides stateme	' !	5. Total deductions and set-asides	
					1110011	10	(attach state	١,	Stateme	;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;;	(add cols 3 and 4)	
/4\								<u> </u>				
(1)												
(2) (3)												
(4)										_		
(+)					Add amou	ınts in					Add amounts in	
					column 2.	Enter					column 5. Enter	
					here and or line 9, colu	,					here and on Part I, line 9, column (B)	
Totals				•	, iii ie 9, colu	0 •					0 •	
Part	VIII Exploited F	xempt 4	Activity Income	Other	Than Adv		a Income	see instructio	ne)			
1	Description of exploite			,		J. 110/1	. <del></del>	ooc manucilo	13)			
2	Gross unrelated busine			ness Ente	er here and o	n Part I	line 10 colum	nn (A)	·   2			
3									·   -			
-	3 Expenses directly connected with production of unrelated business income. Enter here and on Part I, line 10, column (B)							3				
4												
lines 5 through 7								4				
5								5				
6	Expenses attributable											
7	Excess exempt expens											
	4. Enter here and on P								. 7			

Schedule A (Form 990-T) 2021

Page 4

Part	IX Advertising Income						
1	Name(s) of periodical(s). Check box if reporting	g two or mo	ore periodicals on a	consolidated bas	is.		
	A						
	В						
	c $\square$						
	D						
Entor	amounts for each periodical listed above in the c	arrospond	ing column				
EIILEI a	arriburits for each periodical listed above in the c	Jorrespond	-	ь .			
_			Α	В	С	D	
2	Gross advertising income						_
	Add columns A through D. Enter here and on F	Part I, line 1	11, column (A)		▶		0.
а		_					
3	Direct advertising costs by periodical						_
а	Add columns A through D. Enter here and on F	Part I, line 1	11, column (B)				0.
4	Advertising gain (loss). Subtract line 3 from line	e					
	2. For any column in line 4 showing a gain,						
	complete lines 5 through 8. For any column in						
	line 4 showing a loss or zero, do not complete						
	lines 5 through 7, and enter zero on line 8						
5	Readership costs						
6	Circulation income						
7	Excess readership costs. If line 6 is less than						
•	line 5, subtract line 6 from line 5. If line 5 is less						
	•						
•	than line 6, enter zero						
8	Excess readership costs allowed as a						
	deduction. For each column showing a gain on						
	line 4, enter the lesser of line 4 or line 7			<u> </u>			
а	Add line 8, columns A through D. Enter the gre	eater of the	line 8a, columns to	otal or zero here ar	nd on		^
	Part II, line 13	·····			<b></b>		0.
Part	X Compensation of Officers, Dire	ectors, a	and Trustees (s	see instructions)	1 1		
					3. Percentage	<ol><li>Compensation</li></ol>	
	1. Name		<b>2.</b> Title		of time devoted	attributable to	
					to business	unrelated business	
(1)					%		
(2)					%		
(3)					%		
(4)					%		
	·						
Total	Enter here and on Part II, line 1				<b>&gt;</b>		0.
Part	XI Supplemental Information (see	instruction	ns)				
			,				

990-T SCH A	POST-20	17 NET OPERATING	LOSS DEDUCTION	STATEMENT 2
TAX YEAR	LOSS SUSTAINED	LOSS PREVIOUSLY APPLIED	LOSS REMAINING	AVAILABLE THIS YEAR
12/31/18 1,657. 12/31/19 9,191. 12/31/20 14,368.		0. 0. 0.	1,657. 9,191. 14,368.	1,657. 9,191. 14,368.
NOL CARRYOV	ER AVAILABLE THIS	25,216.	25,216.	

# SCHEDULE A (Form 990-T)

# **Unrelated Business Taxable Income From an Unrelated Trade or Business**

0004

2021

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990T for instructions and the latest information.

Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3).

Open to Public Inspection for 501(c)(3) Organizations Only

A N	ame of the organization NATIONAL MODEL RAILROAD ASSOC. I	B Employer identification number 23-7250652			
<b>c</b> L	Inrelated business activity code (see instructions) > 51112	0		<b>D</b> Sequence:	2 of 2
Fr	escribe the unrelated trade or business   MAGAZINE ADV	ERTI	SING INCOME		
			(A) Income	(B) Expenses	(C) Net
Pai	t I Unrelated Trade or Business Income		(A) Income	(b) Expenses	(C) Net
1 a	Gross receipts or sales				
b	Less returns and allowances c Balance ▶	1c			
2	Cost of goods sold (Part III, line 8)	2			
3	Gross profit. Subtract line 2 from line 1c	3			
4 a	Capital gain net income (attach Sch D (Form 1041 or Form				
	1120)). See instructions	4a			
b	Net gain (loss) (Form 4797) (attach Form 4797). See instructions)				
С	Capital loss deduction for trusts	4c			
5	Income (loss) from a partnership or an S corporation (attach				
	statement)	5			
6	Rent income (Part IV)	6			
7	Unrelated debt-financed income (Part V)	7			
8	Interest, annuities, royalties, and rents from a controlled				
	organization (Part VI)	8			
9	Investment income of section 501(c)(7), (9), or (17)				
	organizations (Part VII)	9			
10	Exploited exempt activity income (Part VIII)	10			
11	Advertising income (Part IX)	11	75,695.	21,508	. 54,187.
12	Other income (see instructions; attach statement)	12			
13	Total. Combine lines 3 through 12	13	75,695.	21,508	. 54,187.
Pai	Deductions Not Taken Elsewhere See instruction directly connected with the unrelated business in			ictions. Deductio	ons must be
1	Compensation of officers, directors, and trustees (Part X)			1	
2	Salaries and wages			2	
3	Repairs and maintenance			3	
4	Bad debts				
5	Interest (attach statement). See instructions				
6	Taxes and licenses				
7	Depreciation (attach Form 4562). See instructions		7		
8	Less depreciation claimed in Part III and elsewhere on return		8a	8b	
9	Depletion			9	
10	Contributions to deferred compensation plans				
11	Employee benefit programs				
12	Excess exempt expenses (Part VIII)				
13	Excess readership costs (Part IX)				54,187.
14	Other deductions (attach statement)				
15				l	54,187.
16	Unrelated business income before net operating loss deduction. S	ubtract	line 15 from Part I, line 1	3,	
	column (C)			· ·	
17	Deduction for net operating loss. See instructions				0.
18	Unrelated business taxable income. Subtract line 17 from line 16				
LHA	For Paperwork Reduction Act Notice, see instructions.				lule A (Form 990-T) 2021

Part	III Cost of Goods Sold Enter met	hod of inventory valuat	ion		. s.go <b>-</b>
1	Inventory at beginning of year			1	
2	Purchases			2	
3	Cost of labor			3	
4	Additional section 263A costs (attach statement)			4	
5	Other costs (attach statement)			5	
6	Total. Add lines 1 through 5			6	
7	Inventory at end of year			7	
8	Cost of goods sold. Subtract line 7 from line 6. Enter l	here and in Part I, line 2	2	8	
9	Do the rules of section 263A (with respect to property				Yes No
Part	· · · · · · · · · · · · · · · · · · ·				
1	Description of property (property street address, city,	state, ZIP code). Check	if a dual-use. See ins	tructions.	
	A				
	В				
	c				
	D 📖				
_		Α	В	С	D
2	Rent received or accrued				
а	From personal property (if the percentage of				
	rent for personal property is more than 10%				
	but not more than 50%)				
b	From real and personal property (if the				
	percentage of rent for personal property exceeds				
	50% or if the rent is based on profit or income)				
С	Total rents received or accrued by property.				
	Add lines 2a and 2b, columns A through D				
3	Total rents received or accrued. Add line 2c columns A	through D. Entor horo	and on Part Llina 6	column (A)	0.
3	Deductions directly connected with the income	t through b. Litter here	and on Fart I, line o, o	Column (A)	<del></del>
4	in lines 2(a) and 2(b) (attach statement)				
•	in inics 2(a) and 2(b) (attach statement)				
5	Total deductions. Add line 4 columns A through D. Er	nter here and on Part I.	line 6, column (B)		0.
Part			, ,	·	
1	Description of debt-financed property (street address,	city, state, ZIP code). (	Check if a dual-use. Se	ee instructions.	
	A				
	В				
	c 🔲				
	D				
		Α	В	С	D
2	Gross income from or allocable to debt-financed				
	property				
3	Deductions directly connected with or allocable				
	to debt-financed property				
а	Straight line depreciation (attach statement)				
b	Other deductions (attach statement)				
С	Total deductions (add lines 3a and 3b,				
	columns A through D)				
4	Amount of average acquisition debt on or allocable				
	to debt-financed property (attach statement)				
5	Average adjusted basis of or allocable to debt-				
_	financed property (attach statement)				0/
6	Divide line 4 by line 5	%	%		% %
7	Gross income reportable. Multiply line 2 by line 6	Foton bone 1 5	41 15-27 - 1 - 70		0.
8	Total gross income (add line 7, columns A through D)	. ∟nter nere and on Pa	rt i, line /, column (A)	▶_	<u> </u>
9	Allocable deductions. Multiply line 3c by line 6	ı			
9 10	Total allocable deductions. Add line 9, columns A thr	rough D. Enter hard and	on Part Lline 7 colu	mn (B)	0.
11	Total dividends-received deductions included in line				0.

Page :

Part	VI Interest, Annu	uities, R	oyalties, and R	ents fro	m Contro	lled O	rganization	1S (see in	structi	ons)	r ugo o
		<u> </u>				E	xempt Contro	lled Organi	zations	<u> </u>	
Name of controlled organization		2. Employer identification	3. Net unrelated income (loss) (see instructions)		<b>4.</b> Total of specified payments made		5. Part of column 4 that is included in the controlling organiza		n the	Deductions directly connected with	
			number	(see ins	structions)			tion's gro	ss inc	ome I	ncome in column 5
<u>(1)</u>											_
(2)											
(3)											
(4)			l No	navamat (	Controlled Or	aonizati	iono				
	. Taxable Income	Ω	Net unrelated	1	Controlled Orotal of specif			of column 9	<u> </u>	11 D	eductions directly
•	. Taxable income		ncome (loss)		lyments mad		that is inc	luded in th	e		onnected with
			e instructions)	"	.,	•	controlling	organizatio income	n's		me in column 10
(1)							91033	moonic			
(2)											_
(3)											
(4)											
							Add colum				columns 6 and 11.
							Enter here	and on Par :olumn (A)	t I,		here and on Part I, e 8, column (B)
							11110 0, 0	olullil (A)			
Totals						<u></u>			0.		0.
Part			of a Section 50	)1(c)(7),	<del>, , , , , , , , , , , , , , , , , , , </del>		nization (s				
	<b>1.</b> Desc	cription of	income		2. Amou		3. Deduction directly connected (attach states	ected (atta	l. Set-a ach sta	asides atement)	5. Total deductions and set-asides (add cols 3 and 4)
(1)											
(2)											
(3)											
(4)											
					Add amou						Add amounts in column 5. Enter
					here and or						here and on Part I,
					line 9, colu	`_ ′					line 9, column (B)
Totals	VIII			<u></u>	<u> </u>	0.	_				0.
Part			Activity Income	, Other	Than Adv	ertisir	ng Income (	see instruc	tions)		
1	Description of exploite	-						(4)			
2	Gross unrelated busin									2	
3	Expenses directly con		' <del>-</del> '								
<b>A</b>	line 10, column (B)  Net income (loss) from								·····	3	
4	` '						• .			4	
5	lines 5 through 7 Gross income from activity that is not unrelated business income							·····	5		
6	Expenses attributable									6	
7	Excess exempt expen								·····	<del>-</del>	
•	4. Enter here and on F			•						7	

Schedule A (Form 990-T) 2021

Part	IX Advertising Income					
1	Name(s) of periodical(s). Check box if reporting	ng two or mo	re periodicals on a c	consolidated bas	sis.	
	A MAGAZINE					
	В					
	c 🗆					
	D					
Enter	amounts for each periodical listed above in the	correspondi	ng column.			
	·	· [	Α	В	С	D
2	Gross advertising income		75,695.			
	Add columns A through D. Enter here and on				<u> </u>	75,695.
а			.,			
3	Direct advertising costs by periodical		21,508.			
а	Add columns A through D. Enter here and on				<u> </u>	21,508.
			., (-/			
4	Advertising gain (loss). Subtract line 3 from lin	ne				
	2. For any column in line 4 showing a gain,					
	complete lines 5 through 8. For any column ir	n l				
	line 4 showing a loss or zero, do not complete					
	lines 5 through 7, and enter zero on line 8	<b>I</b>	54,187.			
5	Readership costs	_	54,187. 449,794.			
6	Circulation income		205,843.			
7	Excess readership costs. If line 6 is less than					
	line 5, subtract line 6 from line 5. If line 5 is les	ss				
	than line 6, enter zero		243,951.			
8	Excess readership costs allowed as a					
	deduction. For each column showing a gain of	on				
	line 4, enter the lesser of line 4 or line 7		54,187.			
_			i	al or zoro boro o	nd on	
а	Add line 8, columns A through D. Enter the gr	reater of the	line 8a, columns tota	ai oi zeio neie a	110 011	
а	Part II, line 13					54,187.
	Part II, line 13				<b>&gt;</b>	54,187.
	Part II, line 13				3. Percentage	54 , 187 . 4. Compensation
	Part II, line 13				<b>&gt;</b>	
	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage	4. Compensation
Part	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage of time devoted	4. Compensation attributable to
Part	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage of time devoted to business	4. Compensation attributable to
Part  (1) (2) (3)	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage of time devoted to business	4. Compensation attributable to
Part  (1) (2) (3)	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to
Part  (1) (2) (3)	X Compensation of Officers, Dia		nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to
1) 2) 3) 4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business
1) (2) (3) (4)	Part II, line 13	rectors, a	nd Trustees (se		3. Percentage of time devoted to business %	4. Compensation attributable to unrelated business