

National Model Railroad Association
Board of Directors Meeting
2012 Annual Meeting
28 – 29 July 2012
Amway Grand Plaza, Grand Rapids, MI
Minutes

- 1) President Brestel called the meeting to order at 9:00 AM 28 July 2012.
- 2) There were no proxies.
- 3) President Brestel introduced new Directors, Fred Headon, CAND-designee – to be formally installed after BOD meeting, Miles Hale, MMR, ALNAD and Mike Bartlett, PDD. The roll was called and with the exception of EDD Roberts, whose doctor advised against his traveling, and MSPDM Goodwin who had family issues, all Directors, Officers and Department Managers were present.
- 4) Ray deBlieck, now a member of the Convention Committee commented on conventions, indicating that PCR would be bidding for the 2019 convention as that would be the anniversary of the Region's founding. Of more immediate interest, Mr. deBlieck presented the BOD with a check in the amount of \$7,500 from the Sacramento 2011 21st Century Limited National Convention for the NMRA Diamond Club. Board was happy to accept and by **MBOD 12072801**, approved acceptance of the check.
- 5) **MBOD12072802** motion by ALWWD, second by ___ to accept the minutes of the February 2012 Mid Year meeting in Las Vegas, second by CAND, and motion approved by voice vote.
- 6) **MBOD12072803** Motion by WDD to accept election results and destroy ballots, second by CDD. Motion approved by voice vote after noting an unspecified "goof in the report.:
- 7) There was no correspondence needing care.
- 8) The National Nominating Committee Chair, Di Voss, read the 2013 ballot list of candidates as of today's meeting: Stan Ames and Mike Brestel as candidates for the ALWWD, Larry Alfred, MMR and Jack Hamilton, MMR, are candidates for the WDD, and Mike Arnold, Alain Kap and Kathy Millatt are the candidates for Atlantic District Director. The report was accepted by the Board.
- 9) TREAS Koch announced that the audit report has been received, but has not yet been reviewed by the Budget and Finance Committee.
- 10) Museum Committee: Mr. Getz reported that he and Bob Brown have met with the California State Railway Museum people and they are eager to help us set up. CSRM is eagerly awaiting the new "Magic of Model Railroading" exhibit slated for the Gallery level on 2,000 square feet of space at no cost to the Howell Day Museum provided the Museum Committee raises the considerable funding needed to develop the exhibit. Now trying to raise funds. There was a very good editorial by Bob Brown in the July-August 2012 issue of **Narrow Gauge and Short Line Gazette** on the status of this project. The CSRM folks are specifically designating a building in the former SP shop area but need

to keep the project going. They have waived the charges for rent and utilities for 20 years. The required funding is estimated at \$500,000 to \$750,000; an anonymous donor has pledged \$250,000 in matching funds; as of late July donations of at least \$160,000 were still needed by the end of this year if the project is to achieve the match.

- 11) The Board asked for a listing of projects, plans, etc. currently in process. FRDM Anderson has made some contacts which may help with fund raising. CDD mentioned the Amherst group; they now have a few grant programs from the proceeds of their train show sales. The one grant we could readily apply for is for \$10,000 or \$20,000. The Milwaukee Train Fest is another potential donor that will be approached. FRDM Anderson is a member of the Utah Society of Model Engineers and has helped them raise funds for their projects.
- 12) Education: John Lowrance, MMR, reported on problems arising from the sudden loss of Assistant Manager Fred Bock, MMR; besides the problems with the loss of Fred, there was a temporary loss of information on the program that was in his files, This has now been corrected.
- 13) The Board discussed recent requests to revisit the policy on filming or otherwise recording clinic presentations at the National Convention. Stephan Priest, MMR and Gerry Leone, MMR, are to review proposed action to put the clinics on line with limitations on access to members only, and later, after a reasonable time, to the public.
- 14) President-Elect Getz proposed that WDD draft a policy for the collection of information about NMRA possessions and to put the surplus for sale on Ebay. ADM Hendricks, VP – Spec Projects Kaufman and RACD Priest are working on a “Surplus Stores” online provision. The idea is to develop an overall approach plan and policies for the disposal of surplus material.
- 15) MAPDM mentioned the ad sharing or ad exchange program with commercial publications. They would like to expand this group to include **Model Railroader** and **Model Railroad Hobbyist**, the online magazine.
- 16) MSTDM Amsler reported they had moved a number of clinics from the convention center to the hotel making a savings on the charges for clinic rooms and increasing convenience for convention attendees. This group is also working on a revised program for online registration. Tom Draper reported that we have sold more booths for this train show than were sold at Sacramento.
- 17) PDM DeYoung indicated there was nothing to add to his report. President Brestel noted that we have moving books and calendar back under Publications. WDD complimented the Publications Department on its report to the Board.
- 18) Meeting recessed at 11:00 AM
- 19) Meeting reconvened at 11:27 AM
- 20) Board members complimented ADM Hendricks and her staff at Headquarters in appreciation for their work in saving the registration process for Grand Rapids.

- 21) It was noted that we had failed to get Directors, Officers and Department Managers together for a picture or pictures for this year's magazine. This will be corrected in the future. In response to a question, Editor Stephan Priest, MMR indicated that digital photos should be at least 7 - 8mb, with 20mb in RAW format as desirable.
- 22) President Brestel indicated that Clark Kooning, MMR, is working on problems with getting calendars to Canada members.
- 23) SCDM Voss reported that in addition to what is in their report to the Board, they are working to update a number of Standards that have not been changed in many years. The Department is also working with Free-Mo groups to adopt acceptable standards for that element. They are also working with groups in Europe to make two standards to make compatible standards for Free-Mo for Europe and for North America. Mr. Voss also mentioned ongoing discussions on changing DCC Standards to RP's and vice versa as appropriate. RACD Priest, MMR, mentioned the DCC Standards Committee is working on this problem too. The Committee is also having problems with the timely production of NMRA Minutes, etc. The DCC Working Group has been moving along with their assessment, but there are still a few questions as to relationship of the Group to the NMRA
- 24) Meeting recessed for lunch at 11:58 AM
- 25) Meeting reconvened at 1:35 PM
- 26) WDD Hamilton, MMR, suggests that the Board should have a list of objectives and goals for a strategic plan. His view is that the list should have membership, administration, public versus organization involvement plus other objectives. President-elect Getz referred to a recent email he sent to Directors along with his inaugural draft President's message to members in the upcoming September 2012 NMRA Magazine where he speaks to the need to 1) modernize the NMRA, 2) to critically examine how we do business and how our bylaws are structured, 3) improve our communications with our members and the outside world, 4) work on a better integration of our organization: many of our regions and divisions have apparently become independent entities more affiliated with the NMRA than actually a legal part of the NMRA. Additionally, 5) we need to critically re-examine all our programs and functions to make sure they continue to serve our hobby and members, especially those with whom we have had an uneven history or even appeared hostile. Finally, we need to aggressively market our "football" logo and help manufacturers understand the wonderful marketing opportunity that little seal the conformance warrant offer.

There followed a brief discussion of the differences of opinions between Mr. Getz and WDD Hamilton, MMR, on priorities of objectives and differences as seen by Directors and elected officers.
- 27) President Brestel announced that Clark Kooning, MMR, will be assuming the role of National Nominating Committee Chair, allowing Didrik Voss, MMR, to retire from that chore and devote himself to the Standards and Conformance Department programs.

- 28) At 1:41 PM, Jim Six and Robert Blake of the Michiana Division, MCR, presented a proposed “School of Model Railroading,” a training and educational development program – an approach to helping regions, divisions and members develop and plan approaches for successful programs to teach members the knowledge’s and skills to improve their modeling abilities and knowledge of successful model operations as well as successful prototype practices.

After considerable discussion the Board agreed to the creation of Training & Education Development Program Committee. The Committee will be chaired by Jim Six with members Robert Blake, Gerry Leone, MMR, Bill Kaufman, Fred Headon, MMR, John Lowrance, MMR, Clark Kooning, MMR, Jack Hamilton, MMR, Peter Magoun, MMR and Charlie Getz.

- 29) The meeting recessed at 2:53 PM

- 30) The meeting reconvened at 3:15 PM.

- 31) After some discussion by Board and Officers, it was agreed that the Diamond Club would be placed under Budget and Finance.

- 32) President Brestel circulated a sheet seeking indications from those Directors, Officers and Department Managers present of problems they had encountered with the alias lists. These will be discussed with the IT Department to seek improvements.

- 33) **MBOD12072804** Motion by WDD with second by RACD, “that the President, as a matter of communications policy, adopt and implement the Constant Contact email messaging system as set forth in the Constant Contact Operational Implementation document attached [Attachment B to these Minutes] to this motion. Further, that the President shall implement the process using the Single Password Option – National Control Release methodology described in that Implementation Document. The President shall have the authority to make such modifications to the process as may be required so as to meet the spirit and intent of the implementation document and to use Constant Contact to the most effective level for Member communications.” Motion passed on voice vote. Note that the Implementation Document was modified by agreement of members of the Board such that a reference under “Message release authority” paragraphs a, b, c, d and e references to “National Communications Director” should all be changed to “NMRA Communications Director.” The revised text is shown in Attachment B.

- 34) TREAS Koch presented the Budget & Finance Report indicating that the Audit Reports are fairly affirmative with regard to programs. He reported that we have not collected any monies from Life Member donations in six years; he has no figures yet on new drive. He presented a Finance Report for specific area status through Fall 2012.

- 35) President Brestel reported that Ben Sevier of PSR has volunteered for and been accepted as the new ITD Manager. Board members approved the appointment. Secretary will make necessary notices to various offices for change of listings.

- 36) Clark Kooning, MMR, reported on status of Don Hillman who had resigned his position as CAND due to health problems. Clark is assuming job of NMRA Canada President while Fred Headon, MMR, has been elected as new CAND. A new NMRA Canada President will be chosen shortly.
- 37) **MBOD12072805** Motion by WDD, seconded by CDD, to approve all Department reports. Motion passed on voice vote.
- 38) Members discussed motion on today's agenda regarding creating a profile page of Directors, Officers and Department Managers on the NMRA website. This motion had previously been approved, but had not been implemented. Clark Kooning agreed to coordinate this, then send along to Communications Director Gerry Leone, MMR. Gerry and NMRA Magazine Editor Stephan Priest, MMR, would work out the details.
- 39) There was no New Business.
- 40) Meeting recessed for day at 4:29 PM.
- 41) Meeting reconvened at 9:05 AM July 29, 2012. All members as were present on previous day were present.
- 42) **MBOD12072806** CDD moves, with second by WDD, that the Regulations, Article VIII, Section 7 D and H be revised such that the following change is implemented. "Upon petition of the affected membership, and with the concurrence of the MCR and NCR Boards, the CDD moves a change in Region boundaries to move Adams County, Indiana from MCR to NCR." Motion passed on voice vote.
- 43) **MBOD12072807** Motion by WDD with second by CDD to rewrite Article VIII, Section 4 and Section 7 to refine the definitions of the continental United States Regions. Due to the size of the revision it is included as Attachment C to these minutes. The Motion was approved by voice vote.
- 44) **MBOD12072808** WDD moves, seconded by ADD a motion that a committee of not fewer than two Board members and two non-Board members be formed to conduct a complete review of the Executive Handbook to include the Regulations and Operating Policies and Procedures for the purpose of drafting a proposed revision to be presented to the Board in time for approval action at the 2013 Mid-Year meeting. Specific elements of the proposed draft shall include:
- a) Separation of the Regulations from the EHB as a stand alone document that properly reflects the organizational structure of the NMRA and is consistent with the laws of the State of Missouri,
 - b) Separation of the Achievement Program and Contest sections of the EHB as stand-alone documents. No review or revision proposals for these sections will be required as part of this effort.

- c) Documentation that is as concise as reasonably allowable while providing all appropriate information to the membership on the organization and operation of the NMRA in an easily readable and understandable presentation.

Motion approved on voice vote. This will be a Presidential Committee consisting of:

Chairman Charlie Getz, HLM

WDD Jack Hamilton, MMR

CDD Peter Magoun, MMR

Legal Robert Amsler

Member Bob Beaty, MMR

- 45) **MBOD12072809** Motion by ALWWD, second by ALNAD, that a Marketing Department be created under the management of a Director of Marketing, and that the existing Marketing, Advertising & Promotions Department and Members Services Department be folded into the new Marketing Department and come under the direction of a Director of Marketing. Furthermore, that the Director investigate and report on the two Departments and functions which should be included to integrate them into the Marketing Department. Motion passed on voice vote.
- 46) **MBOD12072810** WDD moves, with second by CDD, to approve RP-10 “Good Practices for Construction of Trackage” as presented in the included document. Motion passed on voice vote.
- 47) **MBOD12072811** WDD had moved to discuss, with second by ALNAD approving RP 9.3.2 Railcom, however by the motion it was tabled.
- 48) **MBOD12072812** WDD moved with second by ALNAD a policy motion to establish a more formal relationship between the Board, Elected Officers and appointed Committee Chairs. The amended motion was approved by voice vote and is included with these Minutes as Attachment D.
- 49) Meeting recessed at 10:03 AM.
- 50) Meeting reconvened at 10:36 AM
- 51) **MBOD12072813** Motion by CDD with second by ADD: “As a matter of policy, 1) NMRA will allow the adoption of specifications from outside organizations, provided NMRA has authority to license competing manufacturers and organizations in manufacturing of the products in conformance to Standards and selling those products without compensation to the organization of the products or the methods. 2) In an area where the NMRA does not provide a Standard, the NMRA will allow the adoption of specifications from outside organizations provided that NMRA is given authority to license those specifications to competing manufacturers or organizations so that conforming products can be

manufactured and sold without compensation to the originator of the specification.”
Motion passed on voice vote.

52) Meeting recessed for lunch at 11:55 AM.

53) Meeting reconvened at 1:06 PM

54) **MBOD12072814** Motion by WDD with second by ALNAD, proposing change to EHB, Section Q, Para. 5.1.A to change some RP's to Standards. After some discussion, approved by voice vote. Text of this motion is included with these Minutes as Attachment E.

55) **MBOD12072815** Motion by WDD with second by ADD that a committee be established for the purpose of completing a review and revision of the NMRA Strategic Plan. The text of this motion was revised during discussion and the revised motion was approved by voice vote and is included with these Minutes as Attachment F.

56) **MBOD12072816** Motion by WDD with second by ALNAD, to amend the Regulations, Article III, to add a new paragraph 29:

“29 No individual shall serve more than twelve (12) years in any election position as an Officer, Trustee, or Director of the NMRA, at the National level. An individual who has met or exceeded the service limits established by this section may not be appointed to fill the unexpired term resulting from vacancy by an elected official. Individuals serving in elected offices as of July 31, 2012, who would be in violation of this section shall be permitted to complete the term of service to which they have been elected.” Members discussed various problems and benefits with this proposal. Issue of complaints about long-standing occupants versus the need for some corporate memory. ADD requested a roll call vote on this motion and the following was recorded: ADD – No, ALNAD – Yes, CDD – No, CAND – No, WDD – Yes, PDD – Yes, RACD – No, ALWWD – No. Vote was 5 opposed, 3 in favor and one vote not received from excused EDD. Motion failed.

57) Members discussed member benefits that could be offered such as discounts for members not only at railroad-related activities but also at such retail outlets as Michael's, Home Depot, Lowes, etc. No action was taken at this time however initial research was assigned to RACD and WDD for follow up and providing information , to new Marketing Director when appointed.

58) **MBOD12072817** WDD moves with second from ALNAD to waive the EHB requirements that petitions must be received by the Secretary by September 15th of the year preceding an election. Motion passed on voice vote.

59) President Brestel announced that Nobby Clarke has been appointed Education Department Assistant Manager, succeeding the late Fred Bock, MMR. It was also announced that Clark Kooning, MMR, has submitted his resignation as Canada District Director, effective August 5, 2012, and that Clark has been appointed National Nominating Committee Chair, succeeding Didrik Voss, MMR, effective August 5, 2012.

- 60) Meeting recessed at 4:30 PM
- 61) Meeting reconvened at 6:58 PM, August 1, 2012.
- 62) In absence of Secretary, President Getz appointed Mike Brestel to serve as Secretary “*Pro Tem.*”
- 63) CAND moved **MBOD12072818** to approve adoption of NMRA Net Standard 9.7.1 as presented by the NMRA Net Working Group, and presented by Working Group members Brian Barnt, David Harris and Karl Kobel. The revision removes the calculation of recommended network physical length from the Standard and moves it to the technical notes. Motion seconded by ADD, and passed on voice vote. This motion replaces the previously approved Provisional Standard 9.7 passed at the 2012 Mid Year in Las Vegas.
- 64) **RBOD12072801** Board approved a Resolution in recognition of the long and diligent service of Mike Brestel. The text of this Resolution is included in these Minutes as Attachment G.
- 65) **RBOD12072802** Board approved a Resolution in recognition of the service of Larry DeYoung retiring from the position of Manager of the Publications Department for his years of service to the NMRA and the Publications Department.
- 66) **RBOD12072803** Board approved a Resolution in recognition of Robert Gangwish, retiring as NMRA Secretary as of August 5, 2012.
- 67) **MBOD12072819** Motion by CDD Magoun, with second by ALNAD Hale, MMR, to adjourn the meeting in honor of the late Fred Bock, MMR, former Assistant Manager of the Education Department. Motion approved and meeting adjourned by unanimous vote at 7:12 PM August 1, 2012.

Per a subsequent message from President Getz, the 2013 Mid-Year meeting will be held in Atlanta, GA, February 8 – 10, 2013. Details on hotel, meeting areas and times will be published later this year.

Respectfully Submitted

Robert V. Gangwish

NMRA Secretary

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Attachments:

- A Abbreviations used in these Minutes
- B Text of **MBOD12072804** Constant Contact agreement
- C Text of **MBOD12072807**, Revision of Regulations, Article VIII, Sections 4 and 7 to refine the definition of Region boundaries.
- D Text of **MBOD12072812**, a policy motion to establish a more formal relationship between the Board, Elected Officers and appointed Committee Chairs.
- E Text of **MBOD12072814** Section Q, Para. 5.1.A to change some RP's to Standards
- F Text of **MBOD12072815** to form a committee for complete review of NMRA Strategic Plan.
- G Text of **RBOD12072801** A Board approved Resolution in recognition of the long and diligent service of Mike Brestel

ATTACHMENT A
ABBREVIATIONS USED IN THESE MINUTES

ADD	Atlantic District Director
ADM	Administration Department Manager/Chief Administrative Officer
ALNAD	At-Large North America Director
ALWWD	At-Large Worldwide Director
ASST SECY	Assistant Secretary
CAND	Canada Director
CDD	Central District Director
COMMD	NMRA Communications Director
COUNSEL	NMRA Legal Counsel
EDD	Eastern District Director
EDUCDM	Education Department Manager
FRDM	Fund Raising Department Manager
HCC	Honors Committee Chair
HDMCC	Howell Day Museum Committee Chair
HLM	Honorary Life Member
ITDM	Information Technology Department Manager
KMLM	Kalmbach Memorial Library Manager
MAPDM	Marketing, Advertising & Promotions Department Manager
MSPDM	Membership Services & Promotion Department Manager
MSTD	Meetings & Trade Shows Department Manager
PDD	Pacific District Director
PDM	Publications Department Manager
PREZ	President
RACD	Regional Advisory Council Director
SECY	Secretary
SCDM	Standards & Conformance Department Manager
TREAS	Treasurer/Chief Financial Officer
VP-ADMIN	Vice President - Administration
VP-SPEC PROJ	Vice President – Special Projects
WDD	Western District Director

Attachment B

Text of MBOD 12072894

The Western District Director moves:

“That the Board shall direct the President, as a matter of Communications Policy, to adopt and implement the Constant Contact email messaging system as set forth in the Constant Contact Operational Implementation document attached to this motion. Further, that the President shall implement the process using the Single Password Option – National Control Release methodology described in that Implementation Document. The President shall have the authority to make such modifications to the process as may be required so as to meet the spirit and intent of the implementation document and to use Constant Comment to the most effective level for Member Communications.”

Motion seconded by RACD and on being put to vote, was approved by voice vote of the Board.

Attachment 1 – Constant Contact Implementation

The proper and effective use of the Constant Contact messaging system requires established administrative authority to maintain the address list and to authorize the release of individual messages. Two separate methodologies are available to exercise message release authority. The costs of the two methods are different.

Address list maintenance – NMRA HQ is the current maintenance activity for all email addresses. NMRA HQ relies on regions and divisions or direct member input to make corrections. NMRA HQ has little or no way to current track failed email messages on a real time basis. Constant Contract can assist in tracking failed addresses using the internal “bounce” reports.

- a. NMRA HQ will be responsible to maintain the master membership address current with monthly updates concurrent with membership data transmittals to the Regions,
- b. NMRA HQ will use the Constant Contact “bounce” report to identify failed email addresses and, in turn, advise regions of the need for corrections.
- c. Regions will be responsible to provide address corrections to National for inclusion in the next monthly master list update.
- d. NMRA HQ will complete the appropriate list divisions to create the subset list for region use.

Message release authority (Single password option)

Under the single password option, the administrative control will be subdivided to all regions with a moral inhibitor that they send messages only to their region. The National level messages would be controlled by the Communications Director.

- a. The NMRA Communications Director, Gerry Leone, MMR, or designee, would be the overall system administrator and would control the release of password use to subordinate users.

- b. The NMRA Communications Director would establish the standard format for message types allowing for “personalization” at the region level.
- c. The NMRA Communications Director would be responsible for the creation of “national release” messages and for actually scheduling the messages for release.
- d. The NMRA Communications Director would maintain such activity reports and files as may be appropriate to monitor the effectiveness of the system and the success rate of reaching members.
- e. The NMRA Communications Director would exercise effective control over region use of the system by one of two methods:
 - (1) Region direct release – the master list would be subdivided into region lists with each region specifically identified. The region would be authorized to create messages and schedule them for release to their region only. The control of this method is a “moral inhibitor” on the region with direct oversight by the NMRA Communications Director who would be an addressee on all region communications.
 - (2) National controlled release – The region would create the message and send it in “test” mode to the NMRA Communications Director. The Director would then schedule the message for the particular regions. This is also a “moral inhibitor” method but at a much higher level.

Message Release Authority (Multiple Password Option)

Implementation of this option requires a “partner” arrangement with Constant Contact. NMRA HQ would still control and maintain the master list and the region breakouts but each region would have a separate “Partner Account” and unique password for message release. The operation under this method would allow NMRA Communications Director to create and release messages to the entire association and to any individual sub set and allow regions to communicate directly only to region or subsets. This method reduces the complications in message transmittal and enhances the follow-up on “bounced” addresses since each region can download the information respective to that region. The Partner method also facilitates releasing use to divisions because regions can allow divisional use similar to the single password option above.

Estimated Cost Impact

The difference in cost between Single Password option and Partnership option is a consideration. The single password option, requiring greater effort at the NMRA Communications Director level would cost about \$1260 a year (pre-pay, non0profit). The Partnership method would run as high as \$4500 with less direct effort at the national level and greater flexibility at the region level.

Implementation Recommendation

I recommend that NMRA contract with Constant Contact for one year of service under the one password method and that the NMRA Communications Director, or another individual be assigned as the Constant Contact Manager. I further recommend that the one password method be used as extensively as possible at the national and regional level to serve as a demonstration of communications capability upgrade and to determine the effectiveness of the overall approach.

DRAFT

Attachment C
Text of MBOD12072807

WDD moved, with second by CDD, that Article VIII, Section 4 be revised with the following language:

“4. Each Region may subdivide into division to facilitate the execution of the objectives of the Region. The divisions shall adopt and maintain a set of governing documents consistent with those of the Region. The Regions shall define the divisions by any combination of the following criteria:

- a) County names or boundaries
- b) State names or boundaries or the equivalent
- c) County names or boundaries or the equivalent
- d) Postal or ZIP codes
- e) Cities, townships, villages or other descriptors to describe a landmass
- f) Latitude and Longitude descriptors

Motion passed on voice vote of the Board.

WDD moved with second by CDD that Article VIII, Section 7 be revised with the following language:

“7. The Regions of the NMRA shall be defined using any combination of the following criteria:

- a) County names or boundaries
- b) State names or boundaries or the equivalent
- c) County names or boundaries or the equivalent
- d) Cities, townships, villages, or other descriptors to describe a landmass
- e) Latitude and Longitude descriptors.

The Regional Boundaries shall be as follows: [Font reduced for space.]

A. Australasian Region

- a. Includes Australia and New Zealand

B. British Region:

- a. Includes the United Kingdom of Great Britain, Northern Ireland, and the Irish Republic

C. Lone Star Region:

- a. Includes all of the State of Louisiana as well as
- b. All of the State of Texas except El Paso County

D. Mid Central Region:

- a. Includes the following counties in the State of Indiana:
 - 1. Blackford, Clark, Crawford, Dearborn, Decatur, Fayette, Floyd, Franklin, Grant, Harrison, Henry, Huntington, Jay, Jefferson, Ohio, Randolph, Ripley, Rush, Switzerland, Union, Wabash, Washington, Wayne and Wells as well as:
- b. The following counties in the Commonwealth of Kentucky:
 - 1. Adair, Allen, Anderson, Barren, Bath, Bell, Boone, Bourbon, Boyd, Boyle, Bracken, Breathitt, Breckinridge, Bullitt, Campbell, Carroll, Carter, Casey, Clark, Clay, Clinton, Cumberland, Edmonson, Elliott, Estill, Fayette, Fleming, Floyd, Franklin, Gallatin, Garrard, Grant, Grayson, Green, Greenup, Hardin, Harlan, Harrison, Hart, Henry, Jackson, Jefferson, Jessamine, Johnson, Kenton, Knott, Knox, La Rue, Laurel, Lawrence, Lee, Leslie, Letcher, Lewis, Lincoln, McCreary, Madison, Magoffin, Marion, Martin, Mason, Meade, Menifee, Mercer, Metcalfe, Monroe, Montgomery, Morgan, Nelson, Nicholas, Oldham, Owen, Owsley, Pendleton, Perry,

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Pike, Powell, Pulaski, Robertson, Rockcastle, Rowan, Russell, Scott, Shelby, Simpson, Spencer, Taylor, Trimble, Warren, Washington, Wayne, Whitley, Wolfe, and Woodford as well as

- c. The following counties in the State of Ohio:
 - 1. Adams, Ashland, Ashtabula, Athens, Belmont, Brown, Butler, Carroll, Champaign, Clark, Clermont, Clinton, Columbiana, Coshocton, Cuyahoga, Darke, Delaware, Erie, Fairfield, Fayette, Franklin, Gallia, Geauga, Greene, Guernsey, Hamilton, Hardin, Harrison, Highland, Hocking, Holmes, Huron, Jackson, Jefferson, Knox, Lake, Lawrence, Licking, Logan, Lorain, Madison, Mahoning, Marion, Medina, Meigs, Mercer, Miami, Monroe, Montgomery, Morgan, Morrow, Muskingum, Noble, Perry, Pickaway, Pike, Portage, Preble, Richland, Ross, Scioto, Shelby, Stark, Summit, Trumbull, Tuscarawas, Union, Vinton, Warren, Washington, and Wayne as well as
- d. The following counties in the Commonwealth of Pennsylvania:
 - 1. Allegheny, Armstrong, Beaver, Butler, Cameron, Clarion, Clearfield, Clinton, Elk, Fayette, Forest, Green, Indiana, Jefferson, Lawrence, Mercer, Venango, Washington, and Westmoreland as well as
- e. The following counties in the State of West Virginia:
 - 1. Barbour, Boone, Braxton, Brooke, Cabell, Calhoun, Clay, Doddridge, Fayette, Gilmer, Grant, Greenbrier, Hancock, Harrison, Jackson, Kanawha, Lewis, Lincoln, Logan, Marion, Marshall, Mason, McDowell, Mercer, Mingo, Monongalia, Monroe, Nicholas, Ohio, Pleasants, Pocahontas, Preston, Putnam, Raleigh, Randolph, Ritchie, Roane, Summers, Taylor, Tucker, Tyler, Upshur, Wayne, Webster, Wetzel, Wirt, Wood and Wyoming.

E. Mid-Continent Region:

- a. Includes all of the States of Arkansas, Kansas, Missouri, Nebraska, and Oklahoma as well as
- b. The following counties in the State of Illinois:
 - 1. Alexander, Bond, Calhoun, Clay, Clinton, Edwards, Franklin, Gallatin, Greene, Hamilton, Hancock, Hardin, Henderson, Jackson, Jefferson, Jersey, Johnson, Macoupin, Madison, Marion, Massac, Montgomery, Monroe, Perry, Pope, Pulaski, Randolph, St. Clair, Saline, Union, Wabash, Washington, Wayne, White and Williamson as well as
- c. The following counties in the State of Iowa:
 - 1. Adair, Adams, Appanoose, Audubon, Benton, Boone, Cass, Cedar, Clarke, Clinton, Dallas, Davis, Decatur, Des Moines, Fremont, Greene, Guthrie, Hamilton, Hardin, Harrison, Henry, Iowa, Jackson, Jasper, Jefferson, Johnson, Jones, Keokuk, Lee, Linn, Louisa, Lucas, Madison, Mahaska, Marion, Marshall, Mills, Monroe, Montgomery, Muscatine, Page, Polk, Pottawattamie, Poweshiek, Ringgold, Scott, Shelby, Story, Tama, Taylor, Union, Van Buren, Wapello, Warren, Washington and Wayne.

F. Mid Eastern Region:

- a. Includes all of the State of Delaware, and Maryland, the Commonwealth of Virginia and the District of Columbia, as well as
- b. The following counties in the State of New Jersey:
 - 1. Atlantic, Burlington, Camden, Cape May, Cumberland, Gloucester, Mercer, Monmouth, Ocean, and Salem as well as;
- c. The following counties in the State of North Carolina:
 - 1. Alamance, Alexander, Alleghany, Anson, Ashe, Beaufort, Bertie, Bladen, Brunswick, Burke, Cabarrus, Caldwell, Camden, Carteret, Caswell, Catawba, Chatham, Chowan, Cleveland, Columbus, Craven, Cumberland, Currituck, Dare, Davidson, Davie, Duplin, Durham, Edgecombe, Forsyth, Franklin, Gaston, Gates, Granville, Greene, Guilford, Halifax, Harnett, Hertford, Hoke, Hyde, Iredell, Johnston, Jones, Lee, Lenoir, Lincoln, Martin, Mecklenburg, Montgomery, Moore, Nash, New Hanover, Northampton, Onslow, Orange, Pamlico, Pasquotank, Pender, Perquimans, Person,

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Pitt, Randolph, Richmond, Robeson, Rockingham, Rowan, Sampson, Scotland, Stanly, Stokes, Surry, Tyrell, Union, Vance, Wake, Warren, Washington, Watauga, Wayne, Wilkes, Wilson, and Yadkin as well as

- d. The following counties in the Commonwealth of Pennsylvania:
 - 1. Adams, Bedford, Berks, Blair, Bucks, Cambria, Carbon, Centre, Chester, Columbia, Cumberland, Dauphin, Delaware, Franklin, Fulton, Huntingdon, Juniata, Lackawanna, Lancaster, Lebanon, Lehigh, Luzerne, Lycoming, Mifflin, Monroe, Montgomery, Montour, Northampton, Northumberland, Perry, Philadelphia, Pike, Schuylkill, Snyder, Somerset, Sullivan, Susquehanna, Union, Wayne, Wyoming, and York as well as
- e. The following counties in the State of South Carolina:
 - 1. Chester, Lancaster, and York as well as
- f. The following counties in the State of West Virginia:
 - 1. Berkeley, Hampshire, Hardy, Jefferson, Mineral, Morgan, and Pendleton

G. Midwest Region

- a. Includes the following counties in the State of Illinois:
 - 1. Adams, Boone, Brown, Bureau, Carroll, Cass, Champaign, Christian, Clark, Coles, Cook, Crawford, Cumberland, DeKalb, Douglas, Dupage, Edgar, Effingham, Fayette, Ford, Fulton, Grundy, Henry, Iroquois, Jasper, Jo Daviess, Kane, Kankakee, Kendall, Knox, Lake, La Salle, Lawrence, Lee, Livingston, Logan, McDonough, McHenry, McLean, Macon, Marshall, Mason, Menard, Mercer, Morgan, Moultrie, Ogle, Peoria, Platt, Pike, Putnam, Richland, Rock Island, Sangamon, Schuyler, Scott, Shelby, Stark, Stephenson, Tazewell, Vermillion, Warren, Whiteside, Will, Winnebago, and Woodford as well as
- b. the following counties in the State of Indiana:
 - 1. Bartholomew, Benton, Boone, Brown, Carroll, Cass Clay, Clinton, Daviess, Delaware, Dubois, Elkhart, Fountain, Fulton, Gibson, Greene, Hamilton, Hancock, Hendricks, Howard, Jackson, Jasper, Jennings, Johnson, Knox, Lake, La Porte, Lawrence, Madison, Marion, Marshall, Martin, Miami, Monroe, Montgomery, Morgan, Newton, Orange, Owen, Parke, Perry, Pike, Porter, Posey, Pulaski, Putnam, St. Joseph, Scott, Shelby, Spencer, Starke, Sullivan, Tippecanoe, Tipton, Vanderburgh, Vermillion, Vigo, Warren, Warrick, and White as well as
- c. The following counties in the Commonwealth of Kentucky:
 - 1. Ballard, Butler, Caldwell, Calloway, Carlisle, Christian, Crittenden, Daviess, Fulton, Graves, Hancock, Henderson, Hickman, Hopkins, Livingston, Logan, Lyon, McCracken, McLean, Marshall, Muhlenberg, Ohio, Todd, Trigg, Union and Webster as well as
- d. the following counties in the State of Michigan:
 - 1. Alger, Baraga, Berrien, Delta, Dickinson, Gogebic, Houghton, Iron, Keweenaw, Marquette, Menominee, Ontonagon, and Schoolcraft as well as
- e. The following counties in the State of Wisconsin:
 - 1. Adams, Brown, Calumet, Clark, Columbia, Dane, Dodge, Door, Florence, Fond du Lac, Forest, Green, Green Lake, Iowa, Iron, Jefferson, Juneau, Kenosha, Kewaunee, Lafayette, Langlade, Lincoln, Manitowoc, Marathon, Marinette, Marquette, Menominee, Milwaukee, Oconto, Oneida, Outagamie, Ozaukee, Portage, Price, Racine, Richland, Rock, Sauk, Shawano, Sheboygan, Taylor, Vilas, Walworth, Washington, Waukesha, Waupaca, Waushara, Winnebago, and Wood.

H. Niagara Frontier Region:

- a. Includes the following counties in the State of New York:
 - 1. Allegheny, Broome, Cattaraugus, Cayuga, Chautauqua, Chemung, Cortland, Erie, Genesee, Jefferson, Livingston, Monroe, Niagara, Ontario, Orleans, Oswego, Schuyler, Seneca, Steuben, Tioga, Tompkins, Wayne, Wyoming, and Yates as well as

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- b. The following counties in the Commonwealth of Pennsylvania
 - 1. Bradford, Crawford, Erie, McKean, Potter, Tioga, and Warren as well as
- c. All of the Canadian Province of Ontario except the Districts of
 - 1. Kenora, Rainy River, and Thunder Bay.

I. Northeastern Region:

- a. Includes all of the State of Connecticut, Maine, New Hampshire, Rhode Island, and Vermont, and the Commonwealth of Massachusetts, as well as
- b. The following counties in the State of New Jersey:
 - 1. Bergen, Essex, Hudson, Hunterdon, Middlesex, Morris, Passaic, Somerset, Sussex, Union, and Warren as well as
- c. The following counties in the State of New York:
 - 1. Albany, Bronx, Chenango, Clinton, Columbia, Delaware, Dutchess, Essex, Franklin, Fulton, Greene, Hamilton, Herkimer, Kings, Lewis, Madison, Montgomery, Nassau, New York, Oneida, Onondaga, Orange, Otsego, Putnam, Queens, Rensselaer, Richmond, Rockland, St. Lawrence, Saratoga, Schenectady, Schoharie, Suffolk, Sullivan, Ulster, Warren, Washington, and Westchester as well as
- d. The Canadian Provinces of New Brunswick, Newfoundland, Nova Scotia, Prince Edward Island, and Quebec.

J. North Central Region:

- a. Includes the following counties in the State of Indiana:
 - 1. Adams, Allen, De Kalb, Kosciusko, La Grange, Noble, Steuben, and Whitney as well as
- b. The following counties in the State of Michigan:
 - 1. Alcona, Allegan, Alpena, Antrim, Arenac, Barry, Bay, Benzie, Branch, Calhoun, Cass, Charlevoix, Cheboygan, Chippewa, Clare, Clinton, Crawford, Eaton, Emmet, Genesee, Gladwin, Grand Traverse, Gratiot, Hillsdale, Huron, Ingham, Ionia, Iosco, Isabella, Jackson, Kalamazoo, Kalkaska, Kent, Lake, Lapeer, Leelanau, Lenawee, Livingston, Luce, Mackinac, Montmorency, Muskegon, Newaygo, Oakland, Oceana, Ogemaw, Osceola, Oscoda, Otsego, Ottawa, Presque Isle, Roscommon, Saginaw, St. Clair, St. Joseph, Sanilac, Shiawassee, Tuscola, Van Buren, Washtenaw, Wayne, and Wexford as well as
- c. The following counties in the State of Ohio:
 - 1. Allen, Auglaize, Crawford, Defiance, Fulton, Hancock, Henry, Lucas, Ottawa, Paulding, Putnam, Sandusky, Seneca, Van Wert, Williams, Wood, and Wyandot.

K. Pacific Coast Region:

- a. All of the State of Hawaii as well as
- b. The following counties in the State of California:
 - 1. Alameda, Alpine, Amador, Butte, Calaveras, Colusa, Contra Costa, Del Norte, El Dorado, Fresno, Glenn, Humboldt, Kern, Kings, Lake, Lassen, Madera, Marin, Mariposa, Mendocino, Merced, Modoc, Monterey, Napa, Nevada, Placer, Plumas, Sacramento, San Benito, San Francisco, San Joaquin, San Luis Obispo, San Mateo, Santa Barbara, Santa Clara, Santa Cruz, Shasta, Sierra, Siskiyou, Solano, Stanislaus, Sutter, Tehama, Trinity, Tulare, Tuolumne, Yolo, and Yuba as well as
- c. The following counties in the State of Nevada:
 - 1. Churchill, Douglas, Elko, Eureka, Humboldt, Lander, Lyon, and Mineral, Pershing, Storey Washoe, White Pine as well as
 - 2. The Consolidated Municipality of Carson City.

L. Pacific Northwest Region:

- a. Includes the States of Alaska, Idaho, Montana, Oregon, and Washington as well as
- b. The Canadian Provinces of Alberta, British Columbia, Saskatchewan, Yukon Territory and the Northwest Territories.

M. Pacific Southwest Region:

- a. Includes the State of Arizona as well as

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- b. The following counties of the State of California:
 - 1. Imperial, Inyo, Los Angeles, Mono, Orange, Riverside, San Bernardino, San Diego, and Ventura, as well as
- c. The following counties in the State of Nevada:
 - 1. Clark, Esmeralda, Lincoln, and Nye

N. Rocky Mountain Region:

- a. Includes the States of Colorado, New Mexico, Utah, and Wyoming as well as
- b. The following county in the State of Texas:
 - 1. El Paso as well as
- c. The following counties in the State of South Dakota:
 - 1. Butte, Custer, Fall River, Lawrence, Meade, Pennington and Shannon.

O. Southeastern Region:

- a. Includes all of the States of Alabama, Georgia, Mississippi, and Tennessee as well as
- b. The following counties in the State of Florida
 - 1. Bay, Calhoun, Escambia, Gulf, Holmes, Jackson, Okaloosa, Santa Rosa, Walton, and Washington as well as
- c. The following counties in the State of North Carolina
 - 1. Avery, Buncombe, Cherokee, Clay, Graham, Haywood, Henderson, Jackson, Macon, Madison, McDowell, Mitchell, Polk, Rutherford, Swain, Transylvania, and Yancey as well as
- d. The following counties in the State of South Carolina:
 - 1. Abbeville, Aiken, Allendale, Anderson, Bamberg, Barnwell, Beaufort, Berkeley, Calhoun, Charleston, Cherokee, Chesterfield, Clarendon, Colleton, Darlington, Dillon, Dorchester, Edgefield, Fairfield, Florence, Georgetown, Greenville, Greenwood, Hampton, Horry, Jasper, Kershaw, Laurens, Lee, Lexington, Marion, Marlboro, McCormick, Newberry, Oconee, Orangeburg, Pickens, Richland, Saluda, Spartanburg, Sumter, Union and Williamsburg.

P. Sunshine Region:

- a. Includes the following counties in the State of Florida;
 - 1. Alachua, Baker, Bradford, Brevard, Broward, Charlotte, Citrus, Clay, Collier, Columbia, deSoto, Dixie, Duval, Flagler, Franklin, Gadsden, Gilchrist, Glades, Hamilton, Hardee, Hendry, Hernando, Highlands, Hillsborough, Indian River, Jefferson, Lafayette, Lake, Lee, Leon, Levy, Liberty, Madison, Manatee, Marion, Martin, Miami-Dade, Monroe, Nassau, Okeechobee, Orange, Osceola, Palm Beach, Pasco, Pinellas, Polk, Putnam, Saint Johns, Saint Lucie, Sarasota, Seminole, Sumter, Suwanee, Taylor, Union, Volusia, and Wakulla.

Q. Thousand Lakes Region:

- a. Includes the States of Minnesota, North Dakota, as well as
- b. The following counties in the State of Iowa:
 - 1. Allamakee, Black Hawk, Bremer, Buchanan, Buena Vista, Butler, Calhoun, Carroll, Cerro Gordo, Cherokee, Chickasaw, Clay, Clayton, Crawford, Delaware, Dickenson, Dubuque, Emmet, Fayette, Grundy, Hancock, Howard, Humboldt, Ida, Kossuth, Lyon, Mitchell, Monona, O'Brien, Osceola, Palo Alto, Plymouth, Pocahontas, Sac, Sioux, Webster, Winnebago, Winneshiek, Woodbury, Worth, and Wright as well as
- c. The following counties in the State of South Dakota:
 - 1. Aurora, Beadle, Bennett, Bon Homme, Brookings Brown, Brule, Buffalo, Campbell, Charles Mix, Clark, Clay, Codington, Corson, Davison, Day, Devel, Dewey, Douglas, Edmunds, Faulk, Grant, Gregory, Haakon, Hamlin, Hand, Hanson, Harding, Hughes, Hutchinson, Hyde, Jackson, Jerauld, Jones, Kingsbury, Lake, Lincoln, Lyman, Marshall, McCook, McPherson, Mellette, Miner, Minnehaha, Moody, Perkins, Potter, Roberts, Sanborn, Spink, Stanley, Sully, Todd, Tripp, Turner, Union, Walworth, Yankton, and Ziebach as well as
- d. The following counties in the State of Wisconsin:

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1. Ashland, Barron, Bayfield, Buffalo, Burnett, Chippewa, Crawford, Douglas, Dunn, Eau Claire, Grant, Jackson, La Crosse, Vernon, and Washburn as well as
- e. The Canadian Province of Manitoba and the Canadian Territory of Nunavut as well as
- f. The following Districts of the Canadian Province of Ontario:
 1. Kenora, Rainy River and Thunder Bay.

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Text of **MBOD12072812**

a policy motion to establish a more formal relationship between the Board, Elected Officers and appointed Committee Chairs.

Motion by Western District Director with second by At-Large North America Director:

“That, as a matter of policy, the Board of Directors, exercising their responsibility for the overall policy guidance and direction of NMRA shall establish a more formal relationship between the Board, the Elected Officers, and the appointed Committee Chairs, as follows:

- a. The Board of Directors shall, in caucus prior to each NMRA annual meeting, formally elect a Lead Director of the Board who shall serve as the contact between the Board and the President of the NMRA and who shall maintain the Board current in all matters and issues appropriate to the Board or requiring Board Action.
- b. The Board of Directors shall meet in caucus prior to each scheduled meeting of the Board and at such other time as may be directed by the Lead Director or requested by three or more Directors to discuss and consider actions on matters under the cognizance of the Board. The Board may take no formal action on any NMRA related matter (other than election of a Lead Director) while in caucus.
- c. Prior to the review and approval of the annual budget, each Director shall received sufficient information on each program so as to enable an informed decision regarding funding. In the instance of NMRA programs, the information provided shall include the specific objectives of the program that were previously funded, the achievement of those objectives, and an independent assessment of the actual success and value of the program to NMRA and NMRA members.
- d. The Board of Directors caucus shall be primarily for the Directors to prepare for the Board meeting, The President and CFO shall participate. Officers and Committee Chairs may be invited to participate, as may be appropriate for specific matters under discussion.

Motion approved by voice vote.

Text of **MBOD12072814**

Section Q, Para. 5.1.A to change some RP's to Standards

The Western District Director moves, with second by At-Large North America Director, the amendment of the statement of purpose in EHB Section Q, Paragraph 5.1.A.

“A. Purpose:

It is in the best interest of the NMRA and its members to have all applicable model railroad products conform to its Standards and Recommended Practices. The purpose of the Conformance-Inspection (C-I) Program is to set up and administer suitable procedures covering the conformance and inspection of commercially available model railroad products. Such conformance inspections are to cover provisions as set forth in NMRA Standards and industry quality metrics. These quality metrics will only include objective measurable items. It is recognized that NMRA Standards and NMRA Recommended Practices as well as the quality metrics will evolve over time. Issuance or denial of a Warrant shall not be influenced by provisions set forth in Recommended Practices. Any NMRA quality metrics will be documented on the official NMRA web site..”

Motion approved by voice vote of the Board.

Text of **MBOD12072815**

Motion for completion of the NMRA Strategic Plan

The Western District Director, with second by the Atlantic District Director moved:

“That a Committee will be established for the purpose of completing a review and revision of the NMRA strategic plan as follows:

- a. To provide clear goals and objectives for the operation and growth of the NMRA through 2018.
- b. To identify the metrics and measurements that will be used to determine successful achievement for each goal and objective, to include such interim steps and objectives as may be appropriate to achieving the end goal.
- c. To identify the rough order magnitude asset requirements associated with each objective path to achievement.
- d. To assign a specific priority of accomplishment or time line to each goal and objective and, when appropriate, to interim steps and objectives.
- e. To make specific recommendations for the assignment of responsibility to committee or group for the completion of activities necessary to achieve the individual goal or objective.

Further, that such review shall be complete and presented to the BOD in sufficient time prior to the Annual meeting 2013, such that the BOD may act upon and approve the plan at that meeting. The goal is to present a report to the Board 2013 annual meeting or such other meeting as may be practicable.

Motion was approved by voice vote of the Board. Jack Hamilton, MMR, will chair the committee of members to be determined.

Text of **RBOD12072801**

Resolution to honor Past President Mike Brestel

Whereas Mike Brestel has served as President of the NMRA for two terms, six (6) years from 2006 – 2012,

And Whereas Mike has expended extraordinary hours of effort on behalf of the discharge of his duties as President,

And Whereas he has sacrificed his personal and hobby “life” in service to the NMRA,

And Whereas that service has been distinguished and has materially advance the mission of the NMRA

Now, Therefore, The Board of Directors of the NMRA hereby acknowledges and expresses its appreciation for the many contributions of Mike Brestel to the NMRA.

Resolution approved by unanimous vote of the NMRA Board of Directors, August 1, 2012.